



Administration Office
503/645-6433
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**Board of Directors Regular Meeting
Wednesday, October 9, 2024**

**5:30 pm Executive Session
6:30 Regular Meeting**

Online Meeting: <https://youtube.com/live/vZfn9gLV3DM>

AGENDA

1. Executive Session*
 - A. Land
2. Call Regular Meeting to Order
3. Action Resulting from Executive Session
4. Proclamations
 - A. [Indigenous Peoples' Day](#)
 - B. [Lights On Afterschool Day](#)
5. Audience Time**
6. Board Time
 - A. Committee Liaisons Updates
7. Consent Agenda***
 - A. [Approve: West Village Community Parks & Open Space Concept Plan](#)
8. Unfinished Business
 - A. [Update: Strategic Plan Annual Report](#)
 - B. [Information: General Manager's Report](#)
9. Adjourn

The THPRD Board of Director's October 9, 2024, Regular Meeting will be conducted electronically. Live streaming of this meeting will be available at <https://youtube.com/live/vZfn9gLV3DM> and also posted on the district's website at www.thprd.org

***Executive Session:** Executive Sessions are permitted under the authority of ORS 192.660. Copies of the statute are available at the offices of Tualatin Hills Park & Recreation District.

**** Audience Time / Public Testimony:** Testimony is being accepted for this meeting virtually via MS Teams. If you wish to testify virtually, please sign up by emailing boardofdirectors@thprd.org or calling 503-645-6433 **by 12 pm the day of the meeting** with your name, email address, and testimony topic. You will be provided additional instructions and a link to access the meeting. Testimony will be taken with a 3-minute time limit during the applicable agenda item, or Audience Time.

At the board's discretion, agenda items may not be considered in the order listed. More information and helpful tips on how to provide testimony can be found at the following link: <https://www.thprd.org/district-information/how-to-give-testimony>

*****Consent Agenda:** Testimony regarding an item on the Consent Agenda will be heard under Audience Time. Consent Agenda items will be approved without discussion unless there is a board member request to discuss a particular Consent Agenda item. The issue separately discussed will be voted on separately.

In compliance with the Americans with Disabilities Act (ADA), this material in an alternate format, or special accommodations for the meeting, will be made available by calling 503-645-6433 at least 48 hours prior to the meeting.



MEMORANDUM

DATE: September 30, 2024
TO: Board of Directors
FROM: Doug Menke, General Manager
RE: **Information Regarding the October 9, 2024 Board of Directors Meeting**

Agenda Item #4 – Proclamations

A. [Indigenous Peoples' Day](#)

Attached please find a proclamation declaring October 14, 2024, as Indigenous Peoples' Day.

B. [Lights On Afterschool Day](#)

Attached please find a proclamation declaring October 24, 2024, as Lights On Afterschool Day.

Agenda Item #7 – Consent Agenda

Attached please find the following consent agenda item for your review and approval:

A. [Approve: West Village Community Parks & Open Space Concept Plan](#)

Agenda Item #8 – Unfinished Business

A. [Strategic Plan Annual Report](#)

Attached please find a progress report for the district's Strategic Plan adopted in April 2023.

B. [General Manager's Report](#)

Attached please find the General Manager's Report for the October regular board meeting.



TUALATIN HILLS PARK & RECREATION DISTRICT

PROCLAMATION

By the Board of Directors

WHEREAS, THPRD recognizes that the Indigenous Peoples of the Americas have been stewards of this land since time immemorial; and

WHEREAS, THPRD recognizes that the Tualatin Valley was the land of the Atfalati band of the Kalapuya Indians, after whom the valley is named; and

WHEREAS, THPRD recognizes the area currently known as Beaverton was a Native American village called Chakeipi, or "Place of the Beaver;" and

WHEREAS, THPRD recognizes the value of the many contributions past and present that the Indigenous Peoples have made to this community; and

WHEREAS, the United States endorsed the United Nations Declarations on the Rights of Indigenous Peoples on December 16, 2010, recognizing the right "to the dignity and diversity of their cultures, traditions, histories and aspirations which shall be appropriately reflected in education and public information"; and

WHEREAS, THPRD reaffirms our commitment to respect the human rights of THPRD's American Indian, Alaska Native, and Indigenous communities; and

WHEREAS, THPRD is committed to honoring the history, culture, and traditions of Indigenous Peoples, and is committed to ongoing learning and cultural appreciation for Indigenous Peoples;

NOW, THEREFORE, the Board of Directors of the Tualatin Hills Park & Recreation District does hereby declare Monday, October 14, 2024, as

Indigenous Peoples' Day

And do urge all those in the Tualatin Hills Park & Recreation District to support and promote this observance.

Signed this 9th day of October, 2024.

Barbie Minor, President

Alfredo Moreno, Secretary



TUALATIN HILLS PARK & RECREATION DISTRICT

PROCLAMATION

By the Board of Directors

WHEREAS, THPRD stands firmly committed to quality afterschool programs; and

WHEREAS, afterschool programs provide safe and engaging learning experiences that help children realize their full potential and also support working families by ensuring their children are safe and productive when they are out of their classrooms; and

WHEREAS, afterschool programs engage families, schools, and community partners in advancing the welfare of our children; and

WHEREAS, THPRD’s THRIVE Afterschool Program provides critical support for the growth and well-being of youth and offers new experiences and opportunities that help young people learn and grow; and

WHEREAS, Lights On Afterschool, the national celebration of afterschool programs held this year on October 24, promotes the importance of quality afterschool programs; and

WHEREAS, nationally, nearly 25 million families report that they would enroll their child in an afterschool program if one were available, and for every child in a program, four are waiting to get in; and

WHEREAS, afterschool programs across the country are facing operating challenges so severe that they are forced to consider closing their doors and turning off their lights; and

WHEREAS, THPRD enthusiastically endorses Lights On Afterschool and is committed to innovative afterschool programs and activities that ensure that the lights stay on and the doors stay open for all children after school.

NOW, THEREFORE, the Board of Directors of the Tualatin Hills Park & Recreation District does hereby declare Thursday, October 24, 2024, as

Lights On Afterschool Day

And do urge all those in the Tualatin Hills Park & Recreation District to support and promote this observance.

Signed this 9th day of October, 2024.

Barbie Minor, President

Alfredo Moreno, Secretary



MEMORANDUM

DATE: September 19, 2024
TO: Doug Menke, General Manager
FROM: Aisha Panas, Deputy General Manager
RE: **West Village Community Parks & Open Space Concept Plan**

Introduction

Staff are seeking board of directors' approval of the West Village Community Parks & Open Space Concept Plan (concept plan), formerly known as the Sunset Town Center Community Parks and Open Space Concept Plan. If approved, THPRD staff will work with the developer to implement the public park and community trail facilities identified within the concept plan according to the district's existing executed System Development Charge (SDC) credit memorandum of understanding (MOU). Concept plans and designs of each specific future park or trail facility will be brought to the board for review prior to their construction. The draft concept plan has been provided as Attachment 1 to this memo.

Background

In 2014, J. Peterkort & Company (JPC) received approval for a conditional use permit for an ~80 acre Planned Unit Development from the City of Beaverton (city) called Sunset Station & Barnes Road PUD (PUD area). With this approval, the city encouraged JPC to work with THPRD to provide parks in association with future development to meet the needs of new residents and the existing community.

An analysis of the PUD area anticipates the area would generate between \$70-\$100 million in Parks SDC revenue, which is intended to increase the capacity of THPRD's recreation system to accommodate expected residential and non-residential population growth.

Portions of the PUD area are not considered served by THPRD as identified in the 2019 Parks Functional Plan and the 2023 Comprehensive Plan level of service analysis (Attachment 2). To plan for the recreation needs of future residents and employees of the PUD area, JPC entered into an MOU with THPRD in December 2020. The MOU included developing a concept plan, to be approved by THPRD's Board of Directors.

The concept plan details the proposed parks and open space network within the PUD area, identifying public and private facilities, as well as exploring connecting and developing facilities such as trails to adjacent land. THPRD staff collaborated with David Evans and Associates (DEA), JPC's design consultant, to develop a scope for the project. In April 2023, THPRD staff met with DEA and clarified that the concept plan would be grounded in the broad and inclusive community feedback within THPRD's award-winning 2020 Vision Action Plan (VAP).

Between June 2023 and January 2024, DEA produced multiple drafts of the concept plan. Staff, including the Internal Design Team (IDT), an interdisciplinary group of staff who provide department-specific expertise, as well as senior district leadership, reviewed the concept plan and provided feedback for DEA to incorporate into the concept plan. Staff presented the draft concept plan at the October 2023 THPRD joint advisory committee meeting and the November 2023 Parks & Facilities Advisory Committee meeting.

At its January 2024 meeting, the THPRD Board of Directors provided feedback on the mix of parks and trail facilities contained in the draft concept plan and conveyed the importance of natural areas and shade amenities, interactive features and art in parks, and accessibility in future park amenities. In March 2024, THPRD sought feedback on the concept plan from City of Beaverton Community Development department staff on PUD area conditions of approval and development code considerations. Staff continued to work with DEA to update the concept plan. Collective feedback received from the board, district leadership, IDT, advisory committees, City of Beaverton staff, and the community resulted in the addition of two parks in the station parcel, refined pedestrian access and safety, special attention to art, natural resources and the importance of shade.

In addition to the concept plan, staff worked with the developer to amend its existing project MOU to memorialize West Village, LLC as the developer of the PUD area. This updated MOU improves transparency in who THPRD is working with to develop this concept plan for district patrons and ensuring the MOU accurately captures the updated design and development approach going forward.

Proposal Request

Staff are seeking board of directors' approval of the concept plan (Attachment 1).

Outcomes of Proposal

If approved, THPRD will work with the developer to expand the district's level of service in an area of the district currently considered to have no service and develop sections of the North Johnson Creek community trail network. Public parks and trails will be concept planned, designed, and developed using SDC funds collected from the development of the PUD area according to the existing MOU.

Public Engagement

The concept plan utilizes the extensive engagement that resulted in goal areas, themes, and actions from the award-winning 2020 VAP. Additionally, staff gathered specific feedback on the draft concept plan from the THPRD Board of Directors, THPRD staff through the concept plan project IDT, THPRD advisory committees, and interested patrons.

All park-specific projects identified in the concept plan will incorporate THPRD's community engagement process at the time of development, so that park designs are informed by community members and will include board review and approval.

Action Requested

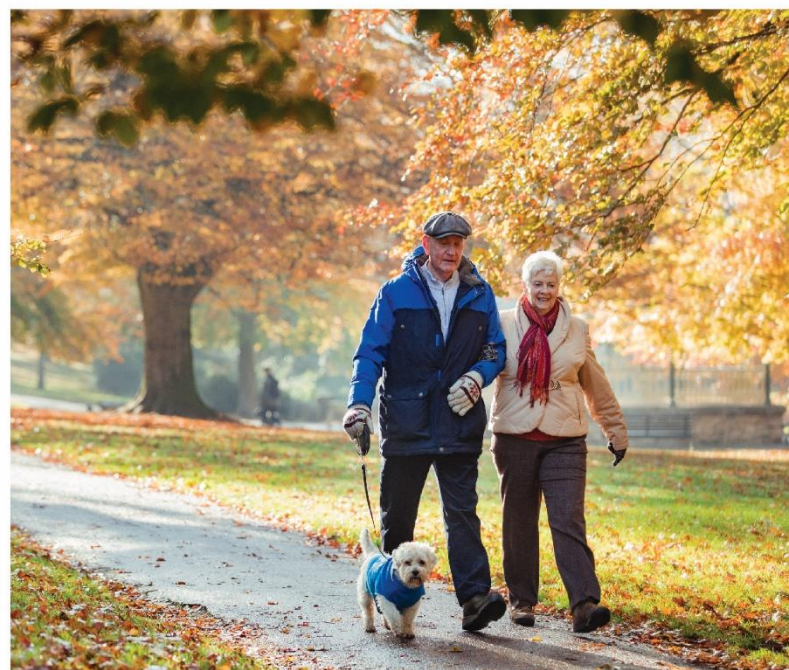
Staff requests board of directors' approval of the West Village Community Parks & Open Space concept plan.

WEST VILLAGE

COMMUNITY PARKS & OPEN SPACE CONCEPT PLAN

BEAVERTON, OREGON | OCTOBER 2024

Prepared for  **TUALATIN HILLS**
PARK & RECREATION DISTRICT



ACKNOWLEDGEMENTS

THPRD BOARD OF DIRECTORS

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Alfredo Moreno, Secretary
Barbie Minor, President
Miles Palacios, Secretary Pro-Tempore
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CONTENTS

1	INTRODUCTION.....	1
2	BACKGROUND.....	2
2.1	THPRD 2020 VISION ACTION PLAN.....	2
2.2	2023 COMPREHENSIVE PLAN.....	2
2.3	THPRD 2019 PARKS FUNCTIONAL PLAN.....	3
2.4	2016 TRAILS FUNCTIONAL PLAN.....	3
3	PLAN AREA OVERVIEW.....	4
3.1	PHYSICAL CHARACTERISTICS.....	4
3.2	OPEN SPACE OPPORTUNITIES AND CONSTRAINTS.....	5
4	OVERALL FRAMEWORK.....	7
4.1	TYPOLOGIES.....	7
4.2	COMPREHENSIVE NETWORK.....	9
4.3	INTEGRATED STORMWATER MANAGEMENT.....	12
4.4	PEDESTRIAN CIRCULATION.....	13
4.5	SERVICE AREA PROVISION.....	14
5	PARKS AND OPEN SPACE CALCULATION METHODOLOGY.....	15
6	PARCEL-BASED PARKS AND OPEN SPACES.....	16
6.1	PARCEL 1.....	16
6.2	PARCEL 7.....	20
6.3	PARCEL 12 / 17.....	24
6.4	HILLSIDE PARCEL.....	29
6.5	STATION PARCEL.....	32
7	THE WAY FORWARD.....	41

TABLES

TABLE 1. THPRD PARK TYPOLOGIES.....	7
TABLE 2. PARKS AND OPEN SPACE CALCULATIONS.....	15

FIGURES

FIGURE 1. PETERKORT TOWNE SQUARE AERIAL PHOTO.....	4
FIGURE 2. CPOSCP AREA.....	4
FIGURE 3. OPEN SPACE OPPORTUNITIES AND CONSTRAINTS DIAGRAM.....	6
FIGURE 4. THPRD FACILITIES DIAGRAM.....	8
FIGURE 5. OVERALL CPOSCP DIAGRAM.....	10
FIGURE 6. OVERALL PARK / OPEN SPACE ALLOCATION DIAGRAM.....	11
FIGURE 7. RAIN GARDEN (OREGON CONVENTION CENTER).....	12
FIGURE 8. VEGETATED FILTER STRIP (NEW SEASONS 33RD AVE.).....	12
FIGURE 9. STORMWATER PLANTERS (PEARL DISTRICT).....	12
FIGURE 10. CONCEPTUAL WATER QUALITY VAULT LOCATION.....	12
FIGURE 11. SW BARNES ROAD ENHANCED SIDEWALK.....	13
FIGURE 12. SERVICE AREAS OF PROPOSED PARKS.....	14
FIGURE 13. PARK, OPEN SPACE, AND TRAIL DISTRIBUTION.....	15
FIGURE 14. NATURE PLAY EXAMPLE.....	16
FIGURE 15. PARCEL 1 PARKS / OPEN SPACE CONCEPT SKETCH: ALTERNATIVE 1 – HIGH-RISE SCENARIO.....	17
FIGURE 16. PARCEL 1 PARKS / OPEN SPACE CONCEPT SKETCH: ALTERNATIVE 2 – LOW-RISE SCENARIO.....	18
FIGURE 17. SECTION A - PARCEL 1 POCKET PARK.....	19
FIGURE 18. SECTION A - PARCEL 1 POCKET PARK: ALTERNATIVE 2 – LOW-RISE SCENARIO.....	20
FIGURE 19. HARD-SURFACE PATH.....	20
FIGURE 20. PARCEL 7 PARKS / OPEN SPACE CONCEPT SKETCH.....	21
FIGURE 21. SECTION B - PARCEL 7 NEIGHBORHOOD PARK.....	22
FIGURE 22. SECTION C – PARCEL 7 NEIGHBORHOOD PARK.....	23
FIGURE 23. PARCEL 12 PARKS / OPEN SPACE CONCEPT SKETCH.....	25
FIGURE 24. SECTION D - PARCEL 12 NEIGHBORHOOD PARK.....	26
FIGURE 25. PARCEL 17 PARKS / OPEN SPACE CONCEPT SKETCH.....	27
FIGURE 26. SECTION E - PARCEL 17 NEIGHBORHOOD PARK.....	28
FIGURE 27. SW BARNES ROAD ENHANCED SIDEWALK.....	29
FIGURE 28. HILLSIDE PARCEL PARK / OPEN SPACE CONCEPT SKETCH.....	30
FIGURE 29. SECTION F - HILLSIDE PARCEL PRIVATE NEIGHBORHOOD PARK.....	31

FIGURE 30. SW BARNES ROAD AT STATION PARCEL SECTION..... 33

FIGURE 31. URBAN PLAZA EXAMPLE 33

FIGURE 32. CORRIDOR-LIKE URBAN PLAZA EXAMPLE (S. WATERFRONT, PORTLAND, OR)..... 33

FIGURE 33. STATION PARCEL PRIVATE URBAN PLAZA OPEN SPACE CONCEPT SKETCH 34

FIGURE 34. SECTION G – STATION PARCEL URBAN PLAZA AND STREET CROSSING 35

FIGURE 35. SECTION H - STATION PARCEL POCKET PARK..... 36

FIGURE 36. SECTION I - STATION PARCEL COMMUNITY TRAIL..... 37

FIGURE 37. STATION PARCEL PRIVATE NEIGHBORHOOD PARK / OPEN SPACE CONCEPT SKETCH 38

FIGURE 38. SECTION J – STATION PARCEL PRIVATE NEIGHBORHOOD PARK 39

FIGURE 39. SECTION K - STATION PARCEL COMMUNITY TRAIL..... 40

1 INTRODUCTION

This West Village Community Parks & Open Space Concept Plan (CPOSCP) provides the Tualatin Hills Parks & Recreation District (THPRD) and the City of Beaverton (COB) with guidance for development of equitably distributed parks and open spaces throughout several neighboring properties that promotes positive integration within the community. The CPOSCP envisions a coordinated range of parks, open spaces, and trails to benefit public health, create a stronger sense of community, promote habitat, and provide regional connections to and through the area, while offering an attractive visual balance with development.

The CPOSCP identifies potentially feasible sizes and locations of envisioned parks and trails. The design and amenities provided within each park and trail development proposal to be owned and operated by THPRD will be informed by THPRD-endorsed community engagement initiatives, compliant with the 2019 Parks Functional Plan and 2016 Trails Functional Plan design criteria and approved by THPRD's Board of Directors.



West Village: A Transit Oriented Development (TOD)

Compact, connected, and alive with people, West Village will help residents lower their carbon footprints by encouraging 'Active Transportation' (or pedestrian and bicycle use).

The following CPOSCP illustrates how thoughtful integration of a range of recreational parks and open spaces will soften, shade, and foster balance with the proposed development.

2 BACKGROUND

The CPOSCP was developed in consultation with THPRD and advances the goals and objectives of THPRD guiding plans and documents, which were informed by previously conducted public engagement activities. This includes the 2020 Vision Action Plan (VAP), 2023 Comprehensive Plan (Comp Plan), the 2019 Parks Functional Plan (PFP), and the 2016 Trails Functional Plan (TFP) goals. In addition, COB's Comprehensive Plan vision guided development of the CPOSCP. Plan elements that provided the foundation for the CPOSCP are summarized below. Consideration was given to accessibility, existing conditions and natural resources, regional and local trail connections, and future development when determining the size and location recommendations for proposed parks, open spaces, trails, and paths.

This plan is being developed for THPRD as part of a Memorandum of Understanding (MOU) between West Village, LLC and THPRD. This plan is key for future development activities proposed by the landowner. The CPOSCP recommendations are founded on and support the following plans and policies.

2.1 THPRD 2020 VISION ACTION PLAN

The Vision Action Plan (VAP) was developed in partnership with the community and strong attention to the prioritization of diversity, equity, inclusion, and access was used to ensure feedback from underrepresented groups while constructing the Plan. The VAP considers the interests of long-term, new, and future residents. The Plan contains 108 actions organized into four goal areas that THPRD intends to implement through current and future work:

- **Welcoming and Inclusive** – connect with and serve multicultural communities in creative and thoughtful ways, identify and address inequities in under-invested areas, expand services for underserved and underrepresented populations.
- **Play for Everyone** – provide parks and open spaces for all ages, abilities, cultures, and backgrounds. Encourage active exercise to improve physical and mental health in all seasons.
- **Accessible and Safe** – amenities and parks should be clean and updated, well-lit, and more parks and trails should be accessible to neighborhoods without requiring the use of a car.
- **Preserving Natural Spaces** – increase trail connection to regional trail systems, design a more equitable interconnected park and trail system, incorporate environmentally responsible strategies to address and mitigate climate change.

Many of the action items identified in the VAP are applicable to this project, such as providing a more connected trail system, increasing access to parks and open space, and preserving wildlife habitat and trees. The goal areas listed above provided a framework for developing the CPOSCP.

2.2 2023 COMPREHENSIVE PLAN

THPRD's 2023 Comprehensive Plan is based on the 2020 Vision Action Plan and is intended to guide the district over the next 20 years. It translates the VAP's four goal areas into seven district goals to provide a framework to successfully implement the VAP:

1. Welcoming and Inclusive
2. Play for Everyone
3. Accessible and Safe
4. Environmental Stewardship
5. Diversity, Equity, Inclusion, and Access
6. Technology and Innovation
7. Financial Sustainability

An array of analysis maps provides information regarding level of service, locations of parks and trails, and accessibility. Strategies for meeting the seven district goals and a list of best practices for achieving the goals are provided.

Additional accessibility and demographic analysis maps are included, and they indicate that the majority of the Study Area is underserved and is surrounded by pedestrian barriers (SW Cedar Hills Blvd, Barnes Road, OR-217, and US-26). Objectives similar to the VAP goals are provided.

2.3 THPRD 2019 PARKS FUNCTIONAL PLAN

The CPOSCP advances the PFP's mission to provide parks and open spaces reflective of the following eight THPRD goals (from THPRD's 2013 Strategic Plan).

Goal 1: Provide quality neighborhood and community parks that are readily accessible to residents throughout the district's service area.

Goal 2: Provide quality sports and recreation facilities and programs for park district residents and workers of all ages, cultural backgrounds, abilities, and income levels.

Goal 3: Operate and maintain parks in an efficient, safe, and cost-effective manner, while maintaining high standards.

Goal 4: Acquire, conserve, and enhance natural areas and open spaces within the district.

Goal 5: Develop and maintain a core system of regional trails, complemented by an interconnected system of community and neighborhood trails, to provide a variety of recreational opportunities such as walking, bicycling, and jogging.

Goal 6: Provide value and efficient service delivery for taxpayers, patrons, and others who help fund park district activities.

Goal 7: Effectively communicate information about park district goals, policies, programs, and facilities among district residents, customers, staff, district advisory committees, the district Board, partnering agencies, and other groups.

Goal 8: Incorporate principles of environmental and financial sustainability into the design, operation, improvement, maintenance, and funding of park district program and facilities.

The PFP classifies parks into six different categories: Urban Plaza, Pocket Park, Neighborhood Park, Community Park, Linear Park, and Special Use Park. Several of these park classifications were applied within the Study Area.

2.4 2016 TRAILS FUNCTIONAL PLAN

The TFP was developed to support the implementation of THPRD's 2013 Comprehensive Plan Update. It provides an inventory of existing and proposed regional, community, and neighborhood trails, and contains guidance on expanding the trail network within the THRPD boundaries.

The TFP guides the future expansion of trails throughout the region. The Plan emphasizes the need to create connected trail systems and establishes guidance for arterial roadway crossings that improve accessibility. Several existing trails are near the Study Area: Cedar Mill Creek Trail, North Johnson Creek Trail, and Peterkort Woods Loop Trail which runs along the northern edge of the site. The Sunset Highway Trail runs approximately 2.5 miles along Hwy 26 from Sunset Transit Station to the Sylvan-Highlands area. One regional trail and one community trail are located west of the Study Area: the Waterhouse Community Trail is approximately 3 miles away and the Westside Regional Trail is slightly under 2 miles away; however, not all segments of the Westside Trail are complete as of this plan's cover date.

3 PLAN AREA OVERVIEW

3.1 PHYSICAL CHARACTERISTICS

The CPOSCP area (located within the Sunset Station & Barnes Road PUD) extends east-west along SW Barnes Road and Johnson Creek. It comprises SW Cedar Hills Blvd to the west, US-26 to the south, OR-217 to the east, and Johnson Creek and its associated Vegetated Corridor to the north. Portions of the site are located within the City of Beaverton and indicated in green on Figure 2 (below).

Currently, the area is a mix of commercial, transportation, and undeveloped properties, and anchored in the southeast by TriMet's existing Sunset Transit Center and, more centrally, by the Peterkort Towne Square (see Figure 1).



Figure 1. Peterkort Towne Square Aerial Photo

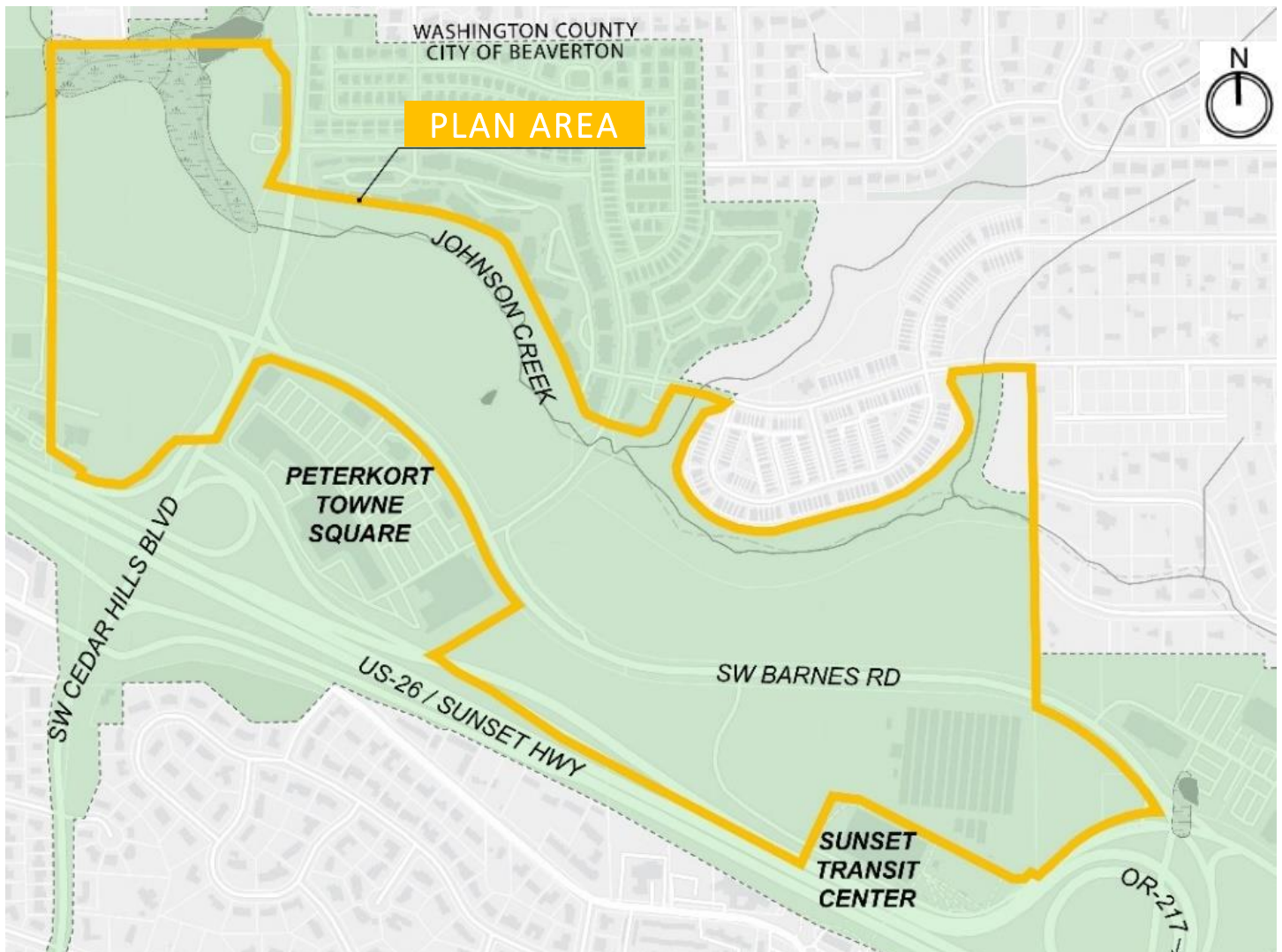


Figure 2. CPOSCP Area

3.2 OPEN SPACE OPPORTUNITIES AND CONSTRAINTS

The combination of existing natural resources, human-made development, and vision of continued development intensification informs the opportunities and constraints for provision of CPOSCP parks, trails, and open spaces (see Figure 3). Johnson Creek, and its associated Vegetated Corridor buffer, provides a concentration of natural resources that run east / west. This corridor is bounded on the south by a Goal 5 Line intended to protect the natural resource from development impacts, provide habitat conservation and an opportunity for pathway connections to the existing Peterkort Woods Loop Trail and North Johnson Creek Trail as well as connecting the parcels to the larger community trail network. Other densely vegetated areas throughout the Plan Area may play a role in determining the final locations of parks, open spaces, and paths.

Planned residential and commercial development, south of the Goal 5 Line, concentrates intensity and density of development towards the Sunset Transit Center. As a Metro Regional Center, the development is intended to be compact, mixed-use, walkable, and transit supportive.

Pedestrian connections are limited throughout the existing Plan Area. SW Barnes Road and SW Cedar Hills Blvd are major arterials, and their combination of roadway width, vehicle speeds, and traffic volumes act as significant pedestrian barriers impeding foot traffic to and from the Sunset Transit Center. Creating an easily accessible community trail connection along the south side of Johnson Creek within Parcel 12/17 could enable residents from adjoining northern neighborhoods to access future parks and open spaces and through the Plan Area and strengthen pedestrian connections to Sunset Transit Center and Peterkort Towne Square.

Steep slopes exceeding 25% are located throughout the Plan Area and provide both opportunities and challenges for accessibility to parks, open space, and paths. Steep slopes influence the location and feasibility of development within each parcel. Locating parks and open spaces on steeper slopes will likely impact the site readiness for development and reduce the developable park acreage, which could affect each site's relative development priority as outlined in THPRD's PFP. The high point, steepness, and dense vegetation on the Hillside Parcel is notable, and an important consideration for final park development.

As indicated in THPRD's PFP, a portion of the Plan Area south of SW Barnes Road is currently underserved by parks according to the Geo-Referenced Amenities Standards Process® (GRASP®) methodology, which analyzes the quantity and qualities of a park's individual components, such as play areas, sports fields, and gardens.

Importance of Providing Shade

Increasingly warm summer temperatures in the Pacific Northwest highlight a need to provide residents with shade and vegetation - especially in recreational and children's play areas - to lower temperatures within developed areas. Preserving the Vegetated Corridor along Johnson Creek will provide a significant area of dense, cooling tree canopy and wildlife habitat. These integrations align with and support THPRD's Climate Action Plan.



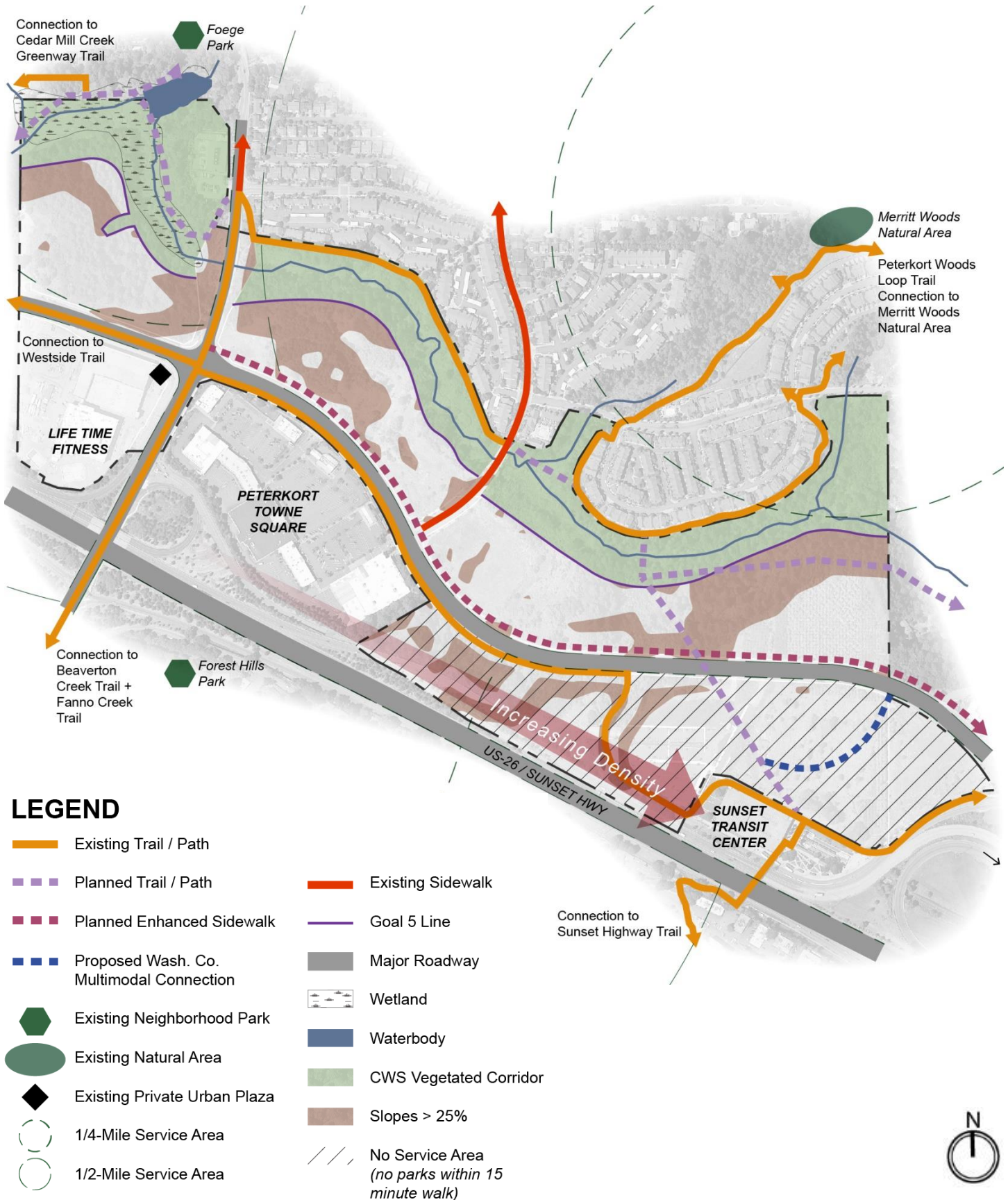







Figure 3. Open Space Opportunities and Constraints Diagram

4 OVERALL FRAMEWORK

4.1 TYPOLOGIES

The CPOSCP proposes application of typologies listed in THPRD's PFP, specifically detailed in section 3.1: Minimum Expectations for New Parks. The typology characteristics are summarized below in Table 1 and proposed locations are shown on Figure 4.

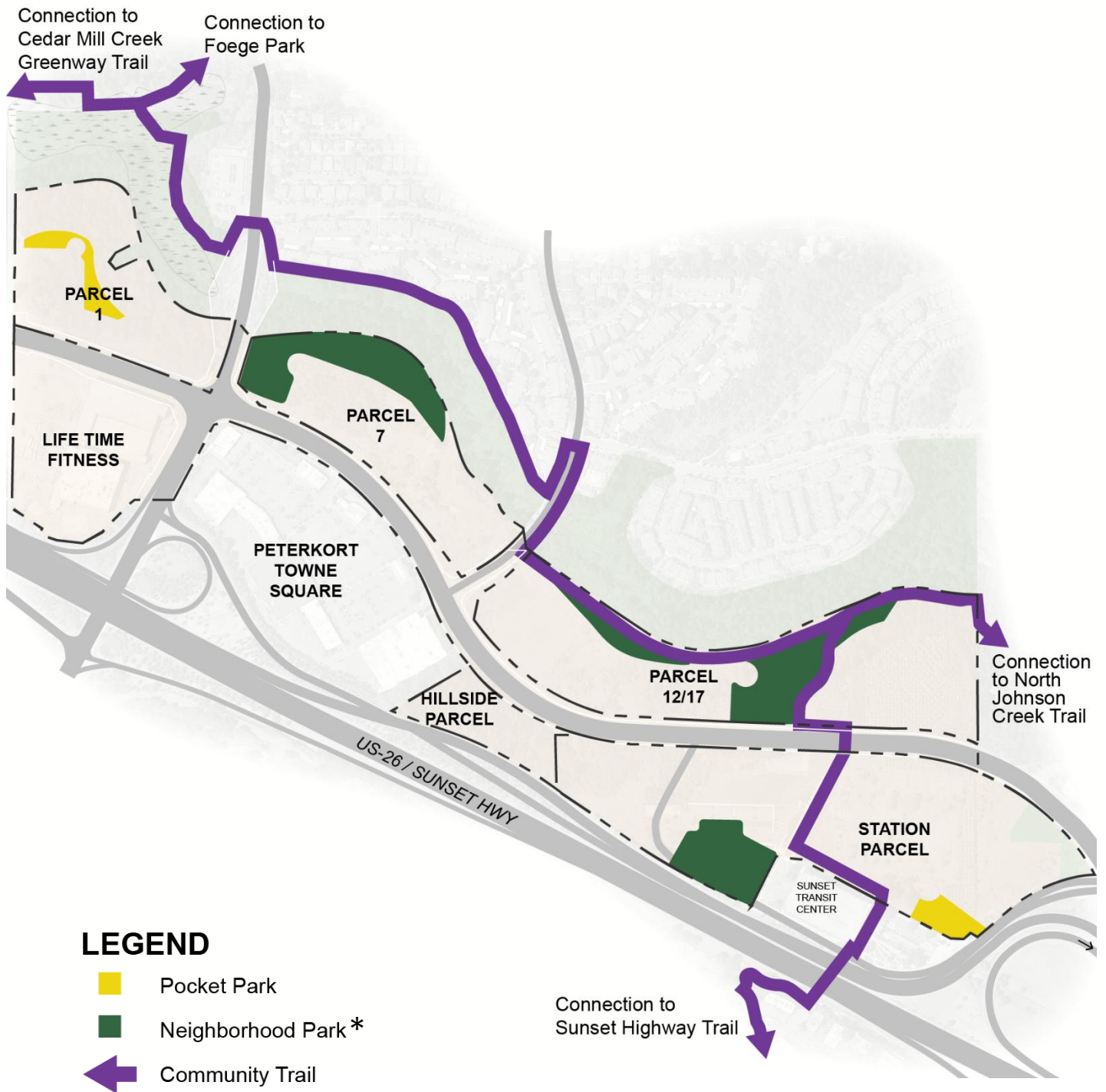
Table 1. THPRD Park Typologies

Urban Plaza		A small public gathering space in an urban area that fosters community interaction and civic pride. Although intended to be stand-alone components of a streetscape, plazas can be included as a part of a park development in higher density population areas with limited access to parks and open space.
		Size: Varies; 1-2 park components*
		<i>Examples: Progress Lake Park, Timberland Park, and Reflections Plaza.</i>
Pocket Park		A small park that provides recreational opportunities to meet the needs of local residents. Ideally located in areas where full size park development is not feasible due to land availability. This type of park is distinctive from other types of parks because it offers a small open space or recreational area, such as play equipment, open lawn area, and sport courts.
		Size: Typically, 1 acre or less; 2-3 park components*
		<i>Examples: Cedar Mill Creek Overlook Park and Bethany Creek Pocket Park.</i>
Neighborhood Park		A park that meets the recreational needs of neighborhood residents. Generally, includes play areas, small active recreation areas, green space, and opportunities for passive recreation.
		Size: Typically, 2-8 acres; in new urban areas, minimum of 2-4 acres; 5 park components*
		<i>Examples: Recuerdo Park and Parivar Park.</i>
Special Use Park		Destination areas or facilities dedicated to a specific purpose, including natural, historical, or cultural resources that do not fit into other park classifications.
		Size: Varies*
		<i>Examples: Jenkins Estate and Fanno Farmhouse.</i>
Community Trail		As defined in THPRD's TFP section 3.2.1.b: Current Community Trails, community trails link important destinations between neighborhoods and across the district to parks, natural areas, schools, trails, transit, and shopping centers. They function as both recreation and transportation corridors for a variety of users.
		Size: Length varies; 10' width typ. to accommodate two-way non-motorized bicycle and pedestrian traffic*
		<i>Examples: Waterhouse Trail.</i>

*NOTE: Final configuration and park components to be determined as part of THPRD-led final park design and community engagement.

THPRD Public Art Strategy: Public art can make places more vibrant, livable, accessible, and creative. Public art can be imaginative, engaging, dynamic, interactive, aesthetically pleasing, connected, and sustainable. The PFP's Art strategy should be considered when designing public parks to help ensure art in parks serves as a source of inspiration and education for park patrons.





NOTE: This exhibit illustrates overall intent but is not definitive. Final park and trail locations to be determined at the time of individual parcel development.

* Neighborhood Park sites may be assessed for their suitability as Special Use destination parks during site-level design.

Figure 4. THPRD Facilities Diagram

4.2 COMPREHENSIVE NETWORK

The CPOSCP envisions a healthy, inspiring, and well-integrated balance of development, parks, trails, paths, and open spaces. The general land use / park / open space composition of the CPOSCP and the physical configuration is diagrammed in Figure 5. Significant existing features inform the organizing framework, and these include: 1) preservation of Johnson Creek and its associated natural resources, 2) SW Barnes Road, 3) US-26 / Sunset Highway, 4) Sunset Transit Center, 5) SW Cedar Hills Blvd. and SW Valeria View Drive, 6) Peterkort Towne Square and Life Time Fitness, and 7) the undulating - sometimes steep – topography.

Overall, three Neighborhood Parks, one Private Neighborhood Park, two Pocket Parks, four Private Plazas, and a network of Pedestrian Connections feature prominently. The northern edge abutting the CPOSCP is comprised of the Johnson Creek Vegetated Corridor, which will not be developed, preserving significant open space and allowing for important trail / path connections. The open spaces, parks, and paths proposed in the eastern portion of the CPOSCP area (Station Parcel) could respond to the higher density development envisioned near Sunset Transit Center by including materials and detailing reflective of the district’s urban character.

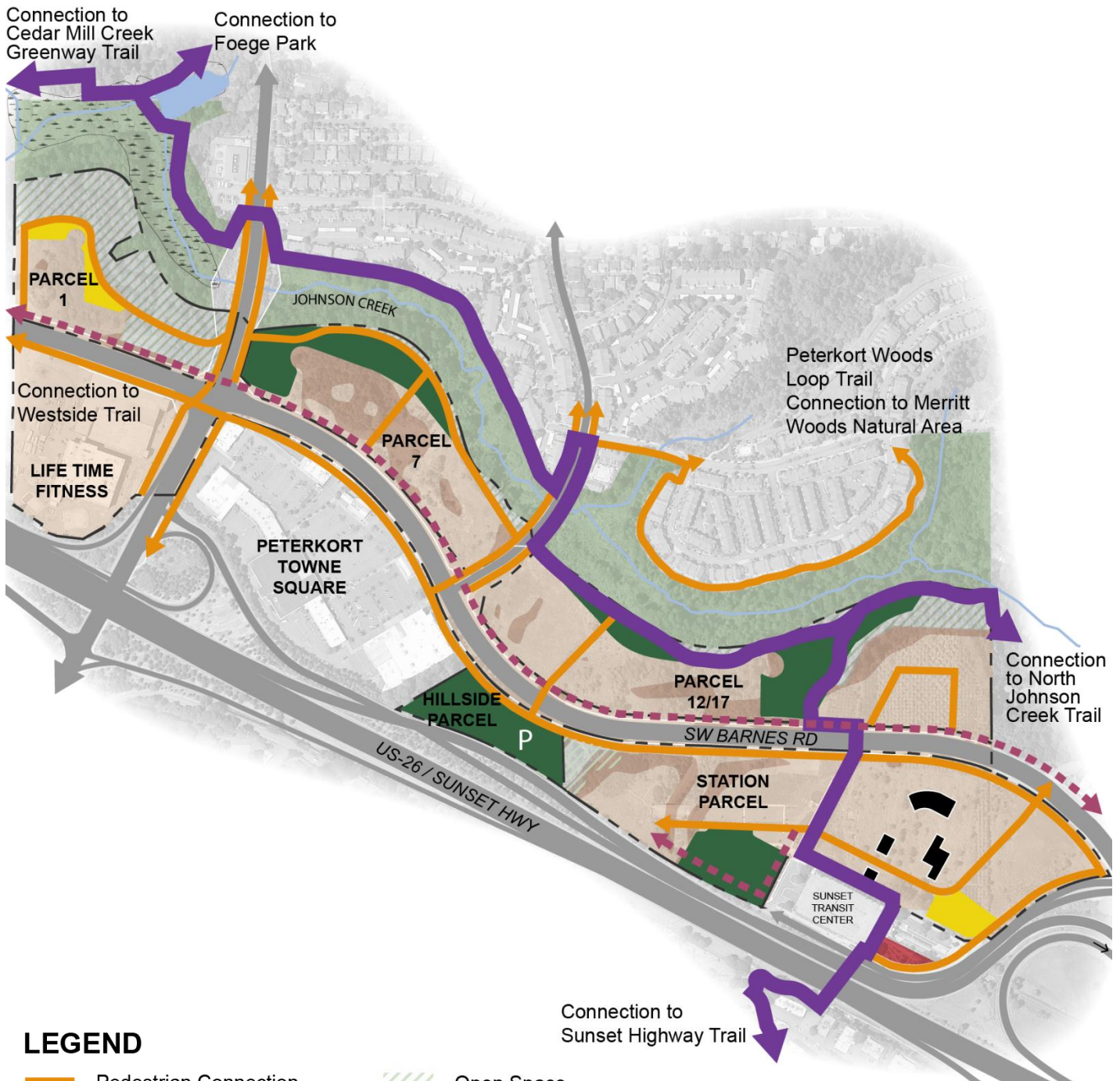
Proposed Pedestrian Connections provide physical linkage between parcels, to existing and proposed trails / paths, and to the variety of parks and open spaces. During creation of the THPRD Vision Action Plan (VAP), community engagement indicated a strong desire for connectivity to the regional pedestrian and bicycle network, supporting the provision of safe and comfortable connections along and across SW Barnes Road. An Enhanced Sidewalk along the north side of SW Barnes Road provides convenient and comfortable access for bicycles (in particular) and pedestrians in the northern parcels while a wider sidewalk with generous planting strips along the south side of SW Barnes Road creates a more park-like travel corridor that emphasizes pedestrian use.

Four Urban Plazas are proposed as a public realm enhancement along the northern edge of the Sunset Transit Station. They are envisioned as a sequence of flexibly used and programmed, primarily paved hardscaped spaces.



Preservation of Natural Areas

The new development preserves the existing vegetated corridor along Johnson Creek. These areas will provide significant dense tree canopy and wildlife habitat. The minimum natural area preserved is exceeded within every parcel. Including the ‘Hillside Parcel’ south of Barnes Road, the plan saves on average 1.7 acres of open space per parcel for a total of approximately 10 total acres in addition to up to 34 acres adjacent to Johnson Creek.



LEGEND

- | | |
|-----------------------------|-----------------------------|
| Pedestrian Connection | Open Space |
| Enhanced Sidewalk | Vegetated Corridor |
| THPRD Community Trail | Sunset Transit Center Plaza |
| Urban Plaza (Private) | Steep Slopes |
| Pocket Park (Public) | Plan Area |
| Neighborhood Park (Public)* | |
| Neighborhood Park (Private) | |

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development. For example, soft surface paths, paved trails, and soft surface trails will be identified in final design. THPRD will not be responsible for neighborhood trails as it is not consistent with the TFP.

* Neighborhood Park sites may be assessed for their suitability as Special Use destination parks during site-level design.

Figure 5. Overall CPOSCP Diagram

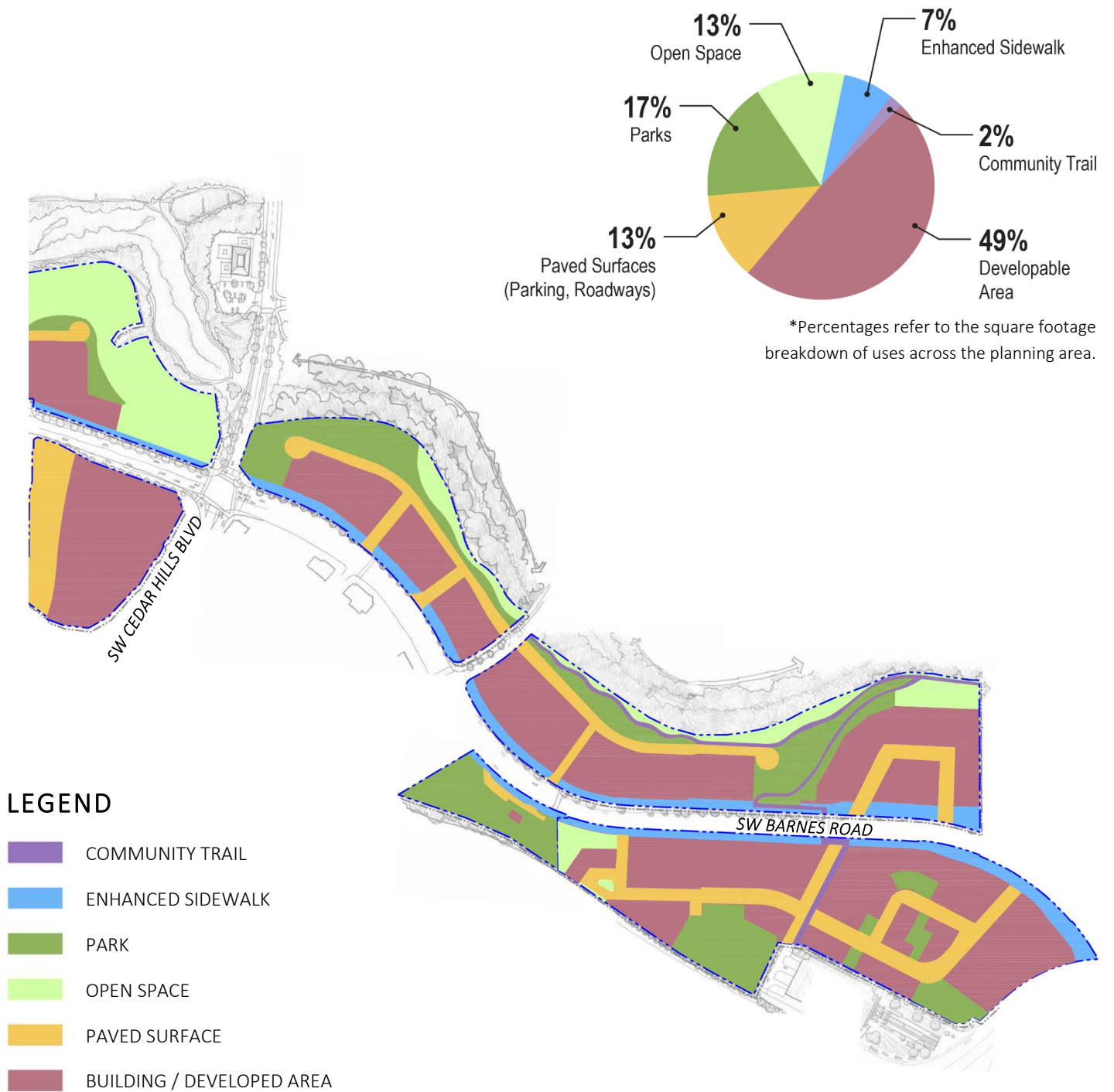


Figure 6. Overall Park / Open Space Allocation Diagram

4.3 INTEGRATED STORMWATER MANAGEMENT

CPOSCP facilities are envisioned as playing a role in the overall area stormwater management (to be developed as part of final design). A variety of techniques – such as flow-through planters, vegetated filter strips, vegetated swales, and rain gardens – could be integrated into the parks and open spaces as part of a comprehensive strategy.



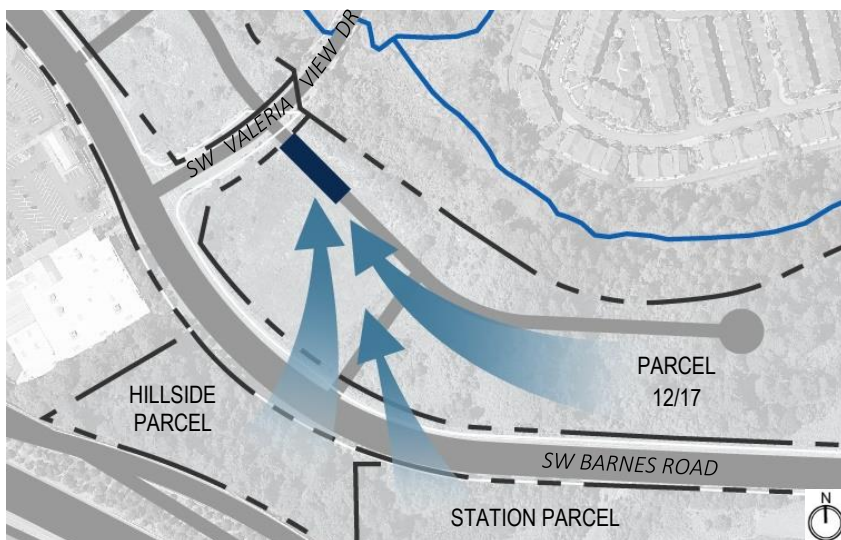
Figure 7. Rain Garden (Oregon Convention Center)



Figure 8. Vegetated Filter Strip (New Seasons 33rd Ave.)



Figure 9. Stormwater Planters (Pearl District)



NOTE: This exhibit illustrates overall intent but is not definitive. Final facility location to be determined at the time of individual parcel development.

Figure 10. Conceptual Water Quality Vault Location

Generally, Plan Area soils are high in clay and relatively impervious. East of SW Valeria View Drive in the northwest corner of Parcel 12/17, a large water quality vault is proposed to treat runoff from the Hillside Parcel, Parcel 12/17, and the Station Parcel (see Figure 10). As the example photos illustrate, the stormwater management devices could provide aesthetic benefits.

LEGEND

- Water Quality Vault
- Water Flow Direction

4.4 PEDESTRIAN CIRCULATION

An extensive non-motorized pedestrian circulation system could be developed throughout the Plan Area to ensure pedestrians and bicyclists are able to easily move between parcels to access park spaces and businesses in the area (see Figure 5). Along the north side of the Plan Area, the planned North Johnson Creek community trail envisions connecting the parcels to the surrounding area as indicated in THPRD's TFP. Community trail plans extend southward through Parcel 12/17 and the Station Parcel to connect to the existing pedestrian bridge over US-26. A network of paths and sidewalks could be created within the parcels to allow residents to reach parks and amenities and create safe recreational opportunities.

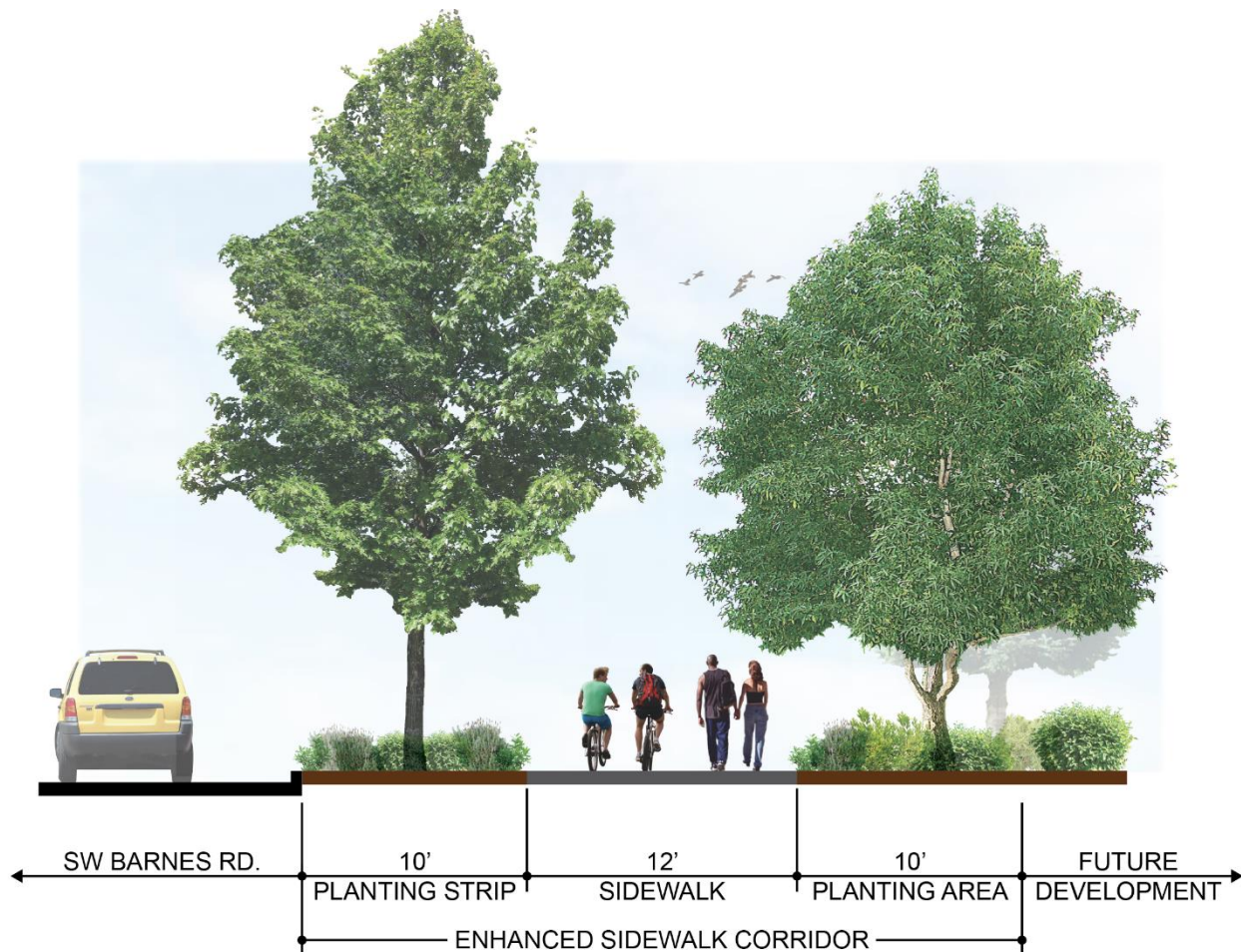


Figure 11. SW Barnes Road Enhanced Sidewalk

SW Barnes Road and Pedestrian Safety

CPOSCP envisions physically separated bicycle and pedestrian facilities along both the north and south of Barnes Road. The physical separation and envisioned buffering would greatly improve the safety and comfort of users. At intersections, additional detailed design will be required during design development to promote safe crossings and fully connect the comprehensive network of bicycle and pedestrian facilities.

4.5 SERVICE AREA PROVISION

The intent of the CPOSCP is that a variety of parks and open spaces provide accessible passive and active recreational opportunities to residents and visitors. THPRD’s PFP indicates through the GRASP® scoring method that a large portion of the Plan Area (particularly the Hillside and Station Parcels) has no level of service, or a low level of service, due to the SW Barnes Road and SW Cedar Hills Boulevard pedestrian barriers. As indicated in Figure 12, dimensions show how the CPOSCP distributes several new facilities to serve local parks and open space needs. Since 1,200 feet is a roughly 5-minute walk for an adult not living with a disability, the location of at least one park on each parcel in the Plan Area will help assure all residents have easily accessible park spaces. More broadly, improved pedestrian crossings of SW Barnes Road and SW Cedar Hills Boulevard will be essential to promote safe and comfortable connections to the complete network of parks and local recreational opportunities.

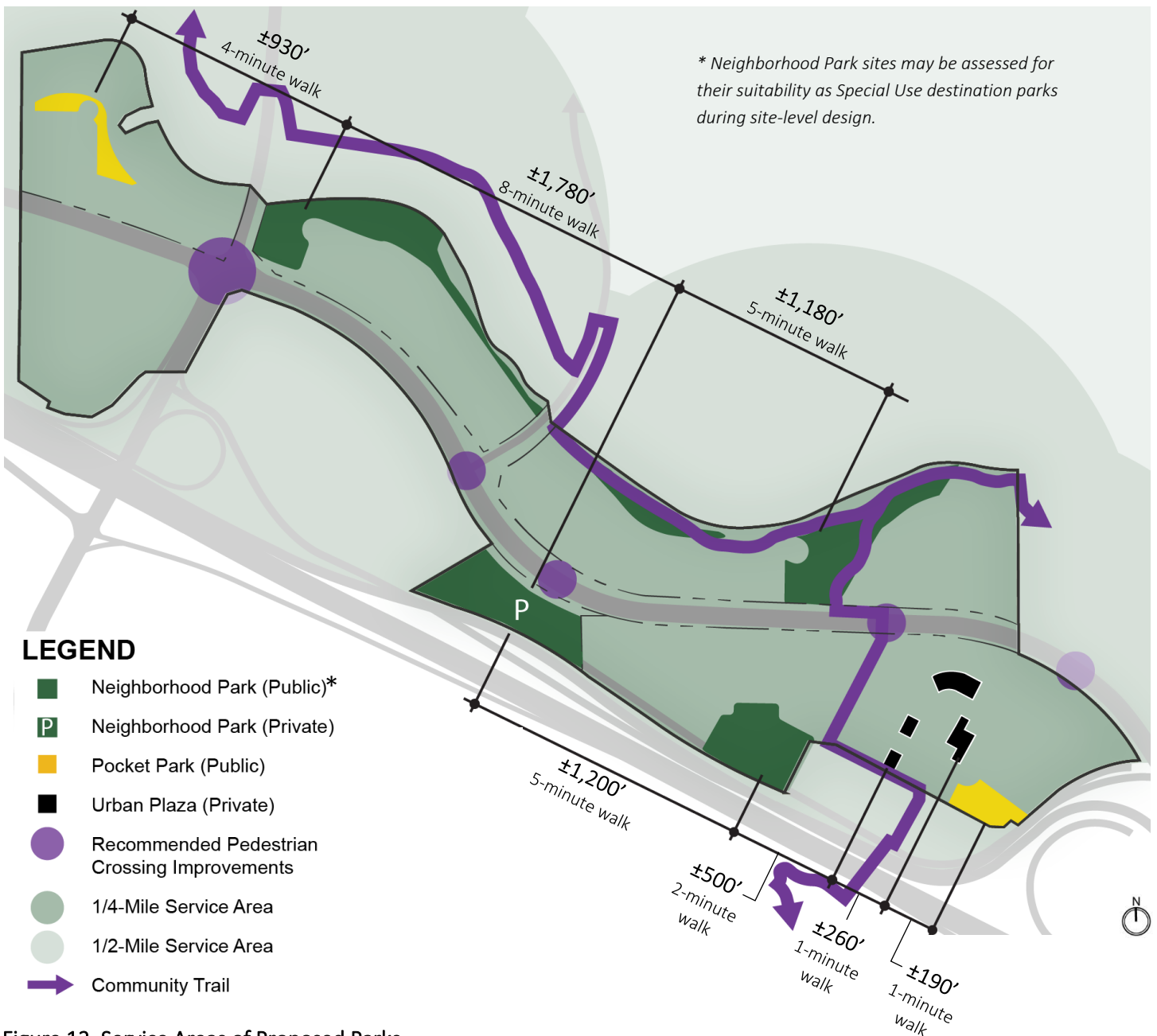


Figure 12. Service Areas of Proposed Parks

5 PARKS AND OPEN SPACE CALCULATION METHODOLOGY

The COB requires a minimum of 20% of each parcel to be dedicated to parks and open space. Firstly, to determine the overall CPOSCP required parks and open space, the following formula was applied:

$$R = A \times 0.20$$

R: Minimum Required Parks and Open Space

A: Total Acres

$$R = 78.79 \text{ total acres} \times 0.20 = 15.76 \text{ required acres (inc. Vegetated Corridor)}$$

Table 2. Parks and Open Space Calculations

Parcel Name	Parcel Area (acres)	Min. Req.* (acres)	Proposed (acres) (includes parks & trails)
Life Time Parcel**	8.05	1.61	0
Parcel 1	9.57	1.91	7.19
Parcel 7	11.67	2.33	5.18
Parcel 12/17	21.73	4.35	8.25
Hillside Parcel	2.97	0.59	2.74
Station Parcel	24.82	4.96	7.43
Total	78.79	15.76	30.81

* 20% of required parks and open space area

** Existing Life Time Fitness Plaza excluded

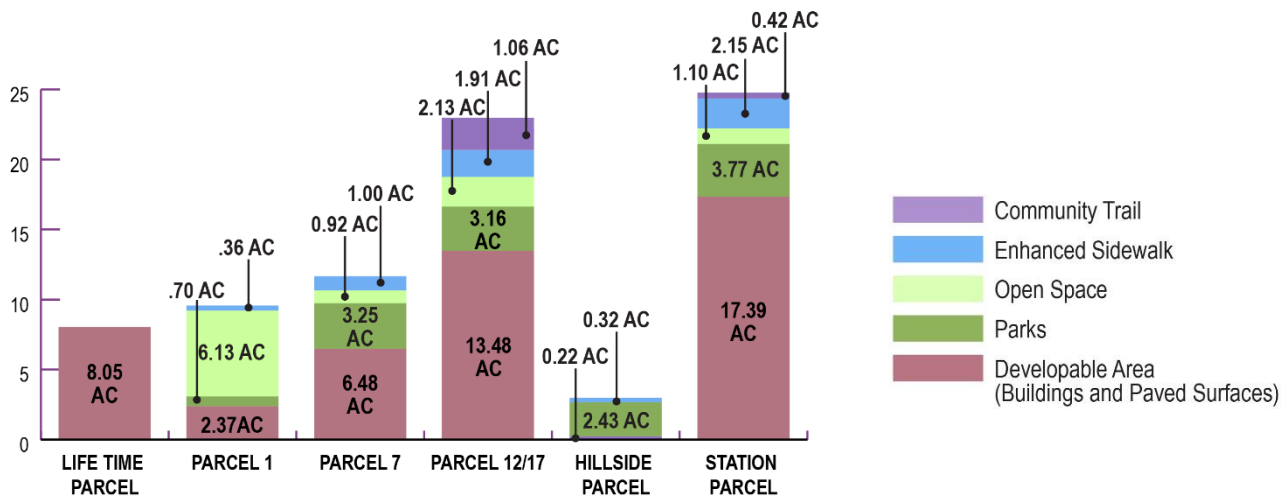
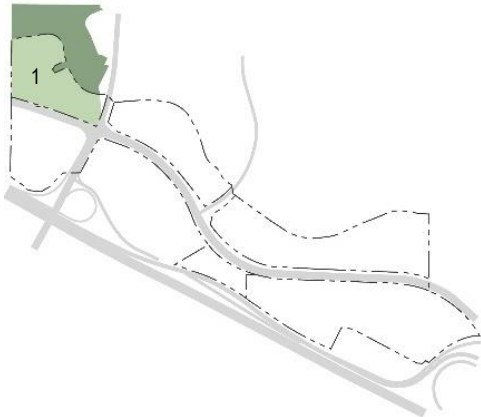


Figure 13. Park, Open Space, and Trail Distribution

6 PARCEL-BASED PARKS AND OPEN SPACES

The following sections describe: 1) additional details regarding parcel-specific area requirements and 2) conceptual illustrations of how park typologies may be integrated on each parcel.

6.1 PARCEL 1



Total Area of Parcel = 9.57 acres

Required Parks / Open Space Area = 1.91 acres

Proposed Parks / Open Spaces:

Pocket Park = 0.70 acres (Alt 1 / Alt 2)

Open Space with Pedestrian Pathways
= 6.13 acres (Alt 1) / 5.62 acres (Alt 2)

SW Barnes Road Enhanced Sidewalk = 0.36 acres (Alt 1 / Alt 2)

Provided Parks / Open Space Area = 7.19 acres (Alt 1) / 6.68 acres (Alt 2)

LOCATION KEY

Vision

Located in the northwest corner of the CPOSCP area, Parcel 1 is envisioned as multi-family housing. Site development will require a balance and integration with existing steep slopes, forested areas, and preservation of a Clean Water Services Vegetated Corridor that buffers Johnson Creek. Due to the density of development and the proximity of park spaces to streets, THPRD may assess the need for fencing as a design treatment around play grounds/play areas.

Community Trail: Located 'off-parcel' north of Johnson Creek within the Vegetated Corridor, this segment of the planned community trail could provide connections to Foege Park, Cedar Mill Creek Greenway Trail, and the broader trail network.

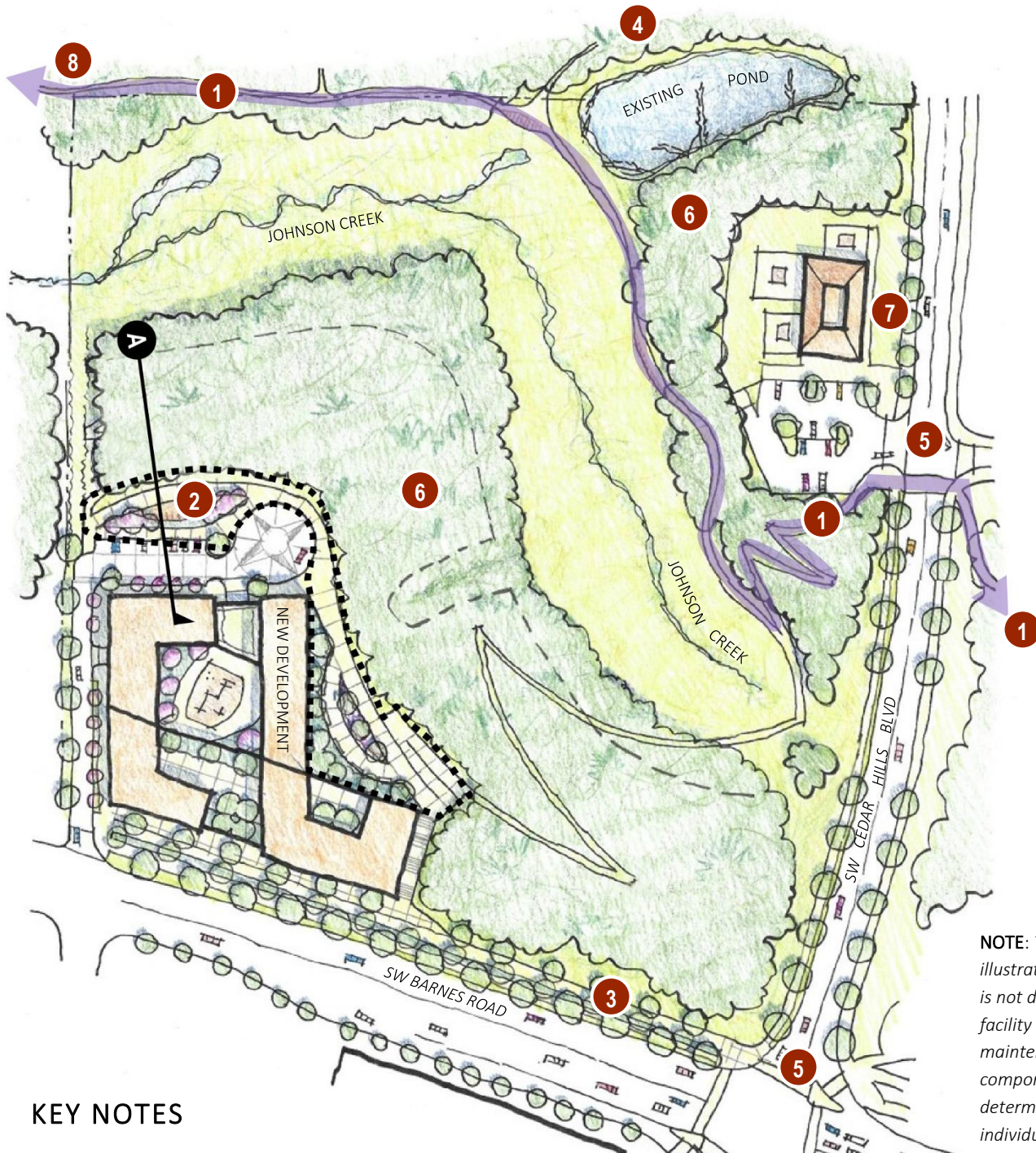
Pocket Park: Integrated between the planned residential development and the Vegetated Corridor, a Pocket Park could overlook the densely vegetated habitat and wetland around Johnson Creek. Centrally located, the park could offer features such as plantings, nature play, and gathering areas accessible to residents and the larger community. Final design will need to ensure that parking is available for THPRD maintenance and event staff.

Open Spaces with Pedestrian Pathways: Integrated with site grading, vegetated open spaces and pedestrian pathways can link residents to the Pocket Park and trails. A north-south sidewalk connection running along the west side of SW Cedar Hills Blvd would be important to provide access to the trails north of Johnson Creek and to the Life Time Pedestrian Plaza located to the south.

SW Barnes Road Enhanced Sidewalk: Wider than a traditional sidewalk, and located fronting SW Barnes Road, an enhanced sidewalk would provide space for both cyclists and non-cyclists. Vegetated strips along the path could improve aesthetics, user safety and comfort, while providing stormwater management benefits.



Figure 14. Nature Play Example



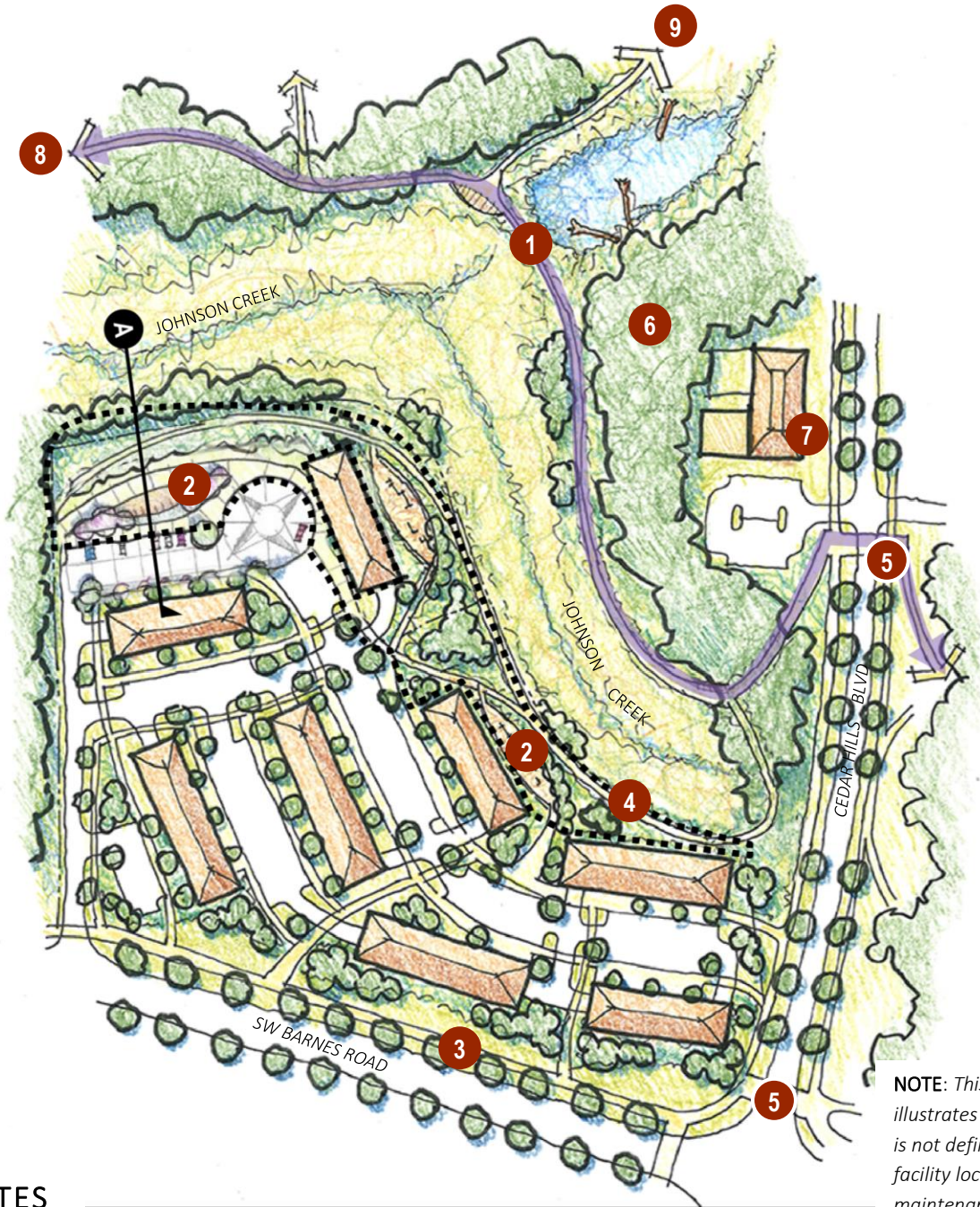
NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.

KEY NOTES

- 1 COMMUNITY TRAIL
- 2 POTENTIAL PLAY AREA / GATHERING SPACE
- 3 SW BARNES ROAD ENHANCED SIDEWALK
- 4 TO FOEGE PARK
- 5 BICYCLE / PEDESTRIAN CROSSING
- 6 EXISTING VEGETATION
- 7 EXISTING CHILDCARE FACILITY
- 8 TO CEDAR MILL CREEK GREENWAY TRAIL
- ⊠ PARK BOUNDARY (APPROXIMATE)
- ⓧ SEE SECTION (FOLLOWING)



Figure 15. Parcel 1 Parks / Open Space Concept Sketch: Alternative 1 – High-Rise Scenario



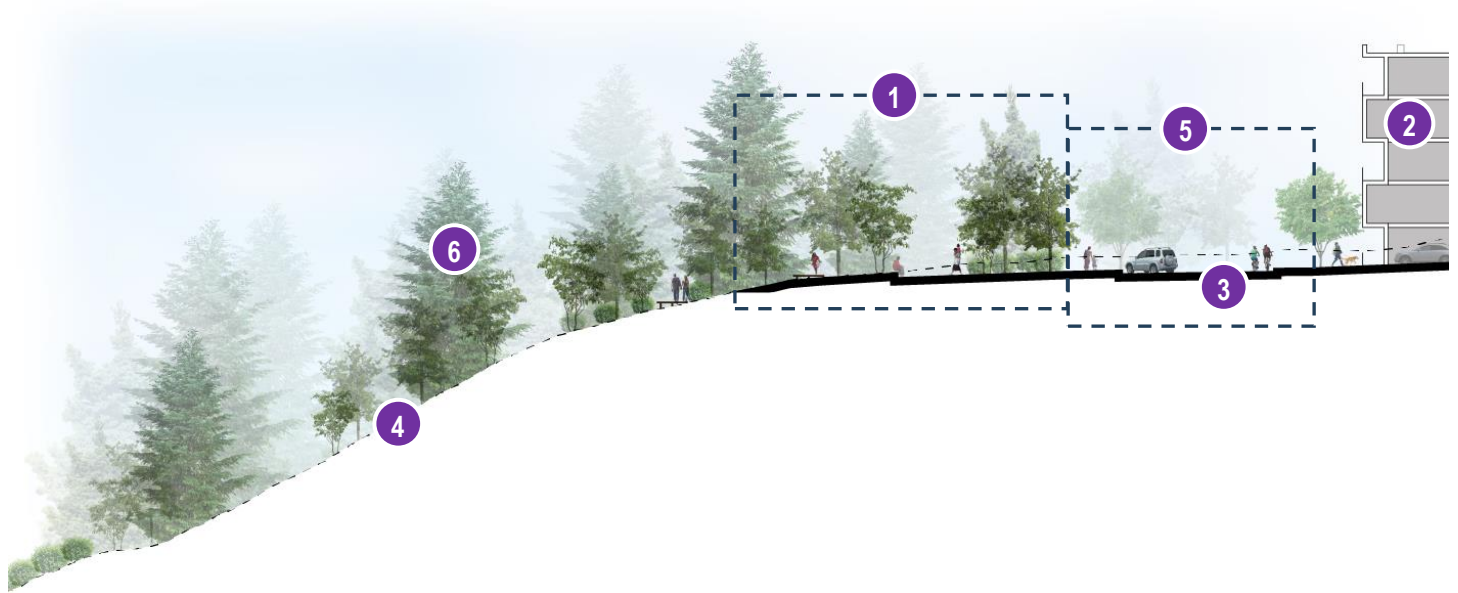
NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.

KEY NOTES

- 1 COMMUNITY TRAIL
- 2 POTENTIAL POCKET PARK
- 3 SW BARNES ROAD ENHANCED SIDEWALK
- 4 PARK PATHS
- 5 BICYCLE / PEDESTRIAN CROSSING
- 6 EXISTING VEGETATION
- 7 EXISTING CHILDCARE FACILITY
- 8 TO CEDAR MILL CREEK GREENWAY TRAIL
- 9 TO FOEGE PARK
- ⊠ PARK BOUNDARY (APPROXIMATE)
- ⊗ SEE SECTION (FOLLOWING)



Figure 16. Parcel 1 Parks / Open Space Concept Sketch: Alternative 2 – Low-Rise Scenario



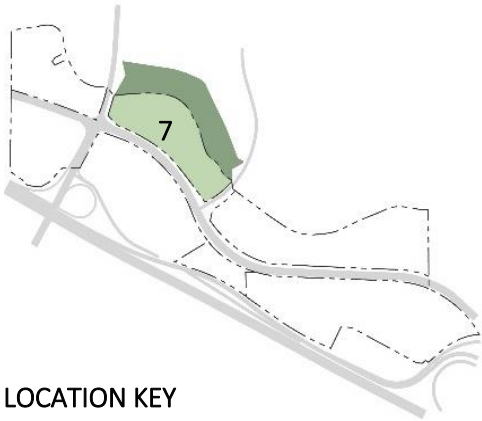
KEY NOTES

- | | | | |
|---|---------------------------------------|---|-----------------------------|
| 1 | POTENTIAL PLAY AREA / GATHERING SPACE | 4 | EXISTING GRADE |
| 2 | RESIDENTIAL DEVELOPMENT | 5 | NEW STREET AND PARKING AREA |
| 3 | PROPOSED GRADING | 6 | PRESERVED FOREST |

NOTE: *This exhibit illustrates overall intent but is not definitive. Final facility locations and components to be determined at the time of individual parcel development.*

Figure 17. Section A - Parcel 1 Pocket Park

6.2 PARCEL 7



Total Area of Parcel = 11.67 acres

Required Parks / Open Space Area = 2.33 acres

Proposed Parks / Open Spaces:

Neighborhood Park = 3.25 acres

Open Space with Pedestrian Pathways = 0.92 acres

SW Barnes Road Enhanced Sidewalk = 1.01 acres

Provided Parks / Open Space Area = 5.18 acres

LOCATION KEY

Vision

Parcel 7 is expected to be developed as multi-family housing similar to Parcel 1, however, since the parcel is located closer to Sunset Transit Station the housing density is expected to be higher. Development will be clustered toward the south portion of the site. Steep slopes exist through much of the western half of the parcel. The forested Vegetated Corridor along Johnson Creek continues along the northern boundary of this parcel. This area of conserved habitat, tree cover, and an existing trail running along the north side of Johnson Creek to the north of the parcel will remain untouched but accessible. Due to the density of development and the proximity of park spaces to streets, THPRD may assess the need for fencing as a design treatment around play grounds/play areas.

Community Trail: Located 'off-parcel' north of Johnson Creek within the Vegetated Corridor, the existing North Johnson Creek Trail can connect to the larger trail network and provide connections to Cedar Mill Creek Greenway Trail and Merritt Woods Natural Area.

Neighborhood Park: Situated toward the southwestern portion of the parcel, a neighborhood park can offer a larger gathering space for residents and visitors and may include a variety of amenities such as ornamental plantings, views into the Johnson Creek Vegetated Corridor natural area, play areas, and seating.

Open Spaces with Pedestrian Pathways: Soft and hard surface pathways can connect the neighborhood park to the adjacent parcels and could provide users with a wilderness-adjacent experience along the south edge of the Vegetated Corridor that would afford them the opportunity to view undisturbed open space while still being easily accessible from the development in the southern portion of the site.

SW Barnes Road Enhanced Sidewalk: Continuing from Parcel 1, the Enhanced Sidewalk can extend along SW Barnes Road through Parcel 7 to provide space for both cyclists and non-cyclists. Vegetated strips along the path could improve aesthetics, user safety and comfort, while proving stormwater management benefits.





Figure 19. Hard-Surface Path



KEY NOTES

- 1 COMMUNITY TRAIL
 - 2 SW BARNES ROAD ENHANCED SIDEWALK
 - 3 PARK PATH (SOFT)
 - 4 POTENTIAL PLAY AREA / GATHERING SPACE
 - 5 ROOF DECKS (PRIVATE)
- 6 BICYCLE / PEDESTRIAN CROSSING
 - 7 EXISTING VEGETATION
 - 8 TO CEDAR MILL CREEK GREEWAY TRAIL
 - 9 TO MERRITT WOODS NATURAL AREA

-  PARK BOUNDARY (APPROXIMATE)
-  SEE SECTION (FOLLOWING)

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.



Figure 20. Parcel 7 Parks / Open Space Concept Sketch



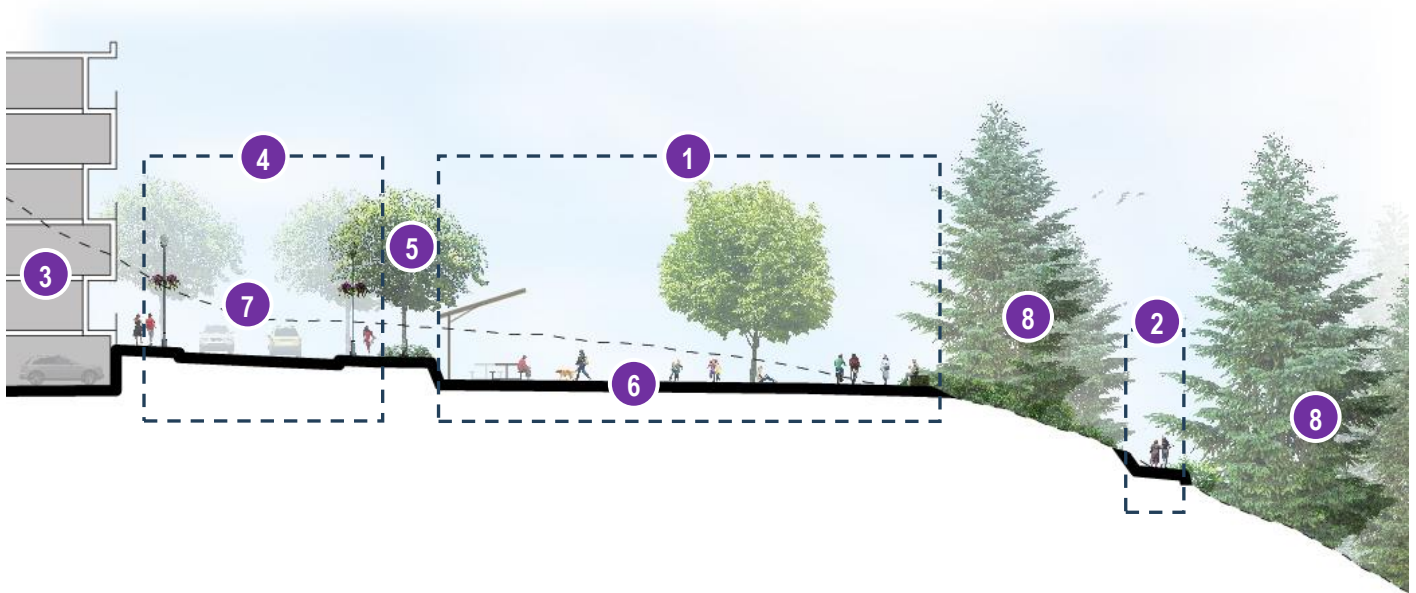
KEY NOTES

- | | |
|---|----------------------------|
| 1 POTENTIAL PLAY AREA / GATHERING SPACE | 5 POTENTIAL RETAINING WALL |
| 2 RESIDENTIAL DEVELOPMENT | 6 PROPOSED GRADING |
| 3 PEDESTRIAN CONNECTION / SIDEWALK | 7 EXISTING GRADE |
| 4 SHADE TREES AND ORNAMENTAL PLANTINGS | |

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations and components to be determined at the time of individual parcel development.

Neighborhood Park sites may be assessed for their suitability as Special Use destination parks during site-level design.

Figure 21. Section B - Parcel 7 Neighborhood Park



KEY NOTES

- | | |
|---|--|
| 1 POTENTIAL PLAY AREA / GATHERING SPACE | 5 SHADE TREES AND ORNAMENTAL PLANTINGS |
| 2 SOFT PATH | 6 PROPOSED GRADING |
| 3 RESIDENTIAL DEVELOPMENT | 7 EXISTING GRADE |
| 4 NEW STREET | 8 PRESERVED FOREST |

NOTE: *This exhibit illustrates overall intent but is not definitive. Final facility locations and components to be determined at the time of individual parcel development.*

Neighborhood Park sites may be assessed for their suitability as Special Use destination parks during site-level design.

Figure 22. Section C – Parcel 7 Neighborhood Park

6.3 PARCEL 12 / 17



Total Area of Parcel = 21.73 acres

Required Parks / Open Space Area = 4.35 acres

Proposed Parks / Open Spaces:

Community Trail = 1.06 acres

Neighborhood Park = 3.16 acres

Open Space with Pedestrian Pathways = 2.13 acres

SW Barnes Road Enhanced Sidewalk = 1.91 acres

LOCATION KEY

Provided Parks / Open Space Area = 8.25 acres

Vision

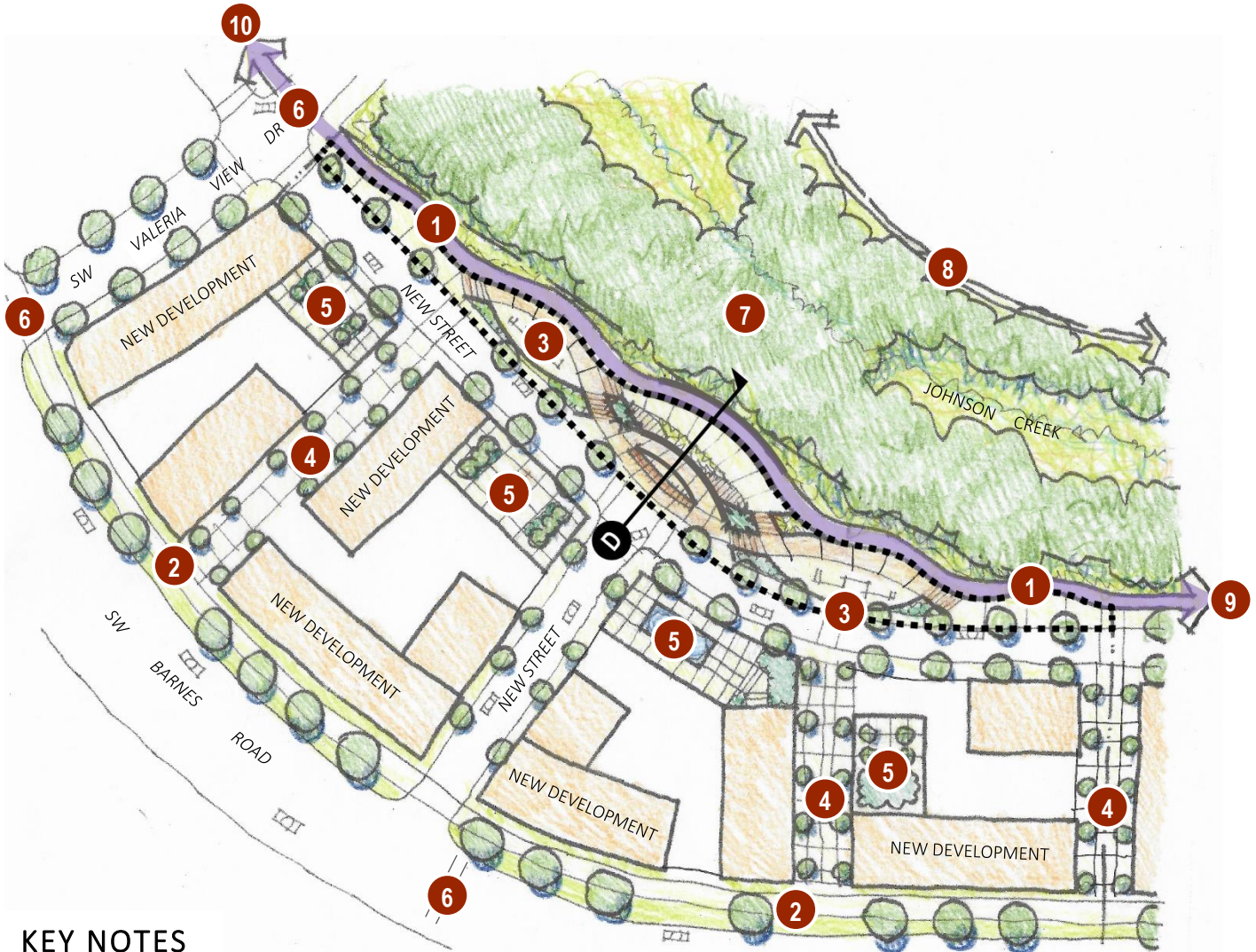
Parcel 12 / 17 is anticipated to be developed primarily as multi-family residential housing. With Sunset Transit Center located directly to the south of this parcel, housing density is expected to be higher than Parcels 1 and 7. Due to the density of development and the proximity of park spaces to streets, THPRD may assess the need for fencing as a design treatment around play grounds/play areas.

Community Trail: The North Johnson Creek Trail from Parcel 7 could connect to a hard-surface community trail located along the southern edge of the Vegetated Corridor in Parcel 12 / 17 and will provide connection to the Station Parcel. The North Johnson Creek Community Trail is envisioned to extend east from the PUD area and is shown in alignment with an existing 'tractor trail' (based on site reconnaissance). This location appears to be the most physically feasible since it 1) is at the same elevation as the 'tractor trail', and 2) offers a gently graded pathway that traverses the sloping landscape of the adjacent property as it continues its path eastward. Alternative routes through adjacent properties may also be feasible, and a preferred alignment - considering factors such as environmental justice impact, ease of implementation, access to natural areas, and connectivity to major destinations as detailed in THPRD's TFP (Table 5A) – will be finalized during site-level planning and design to ensure the best practical and sustainable route.

Neighborhood Park: Parcel 12 / 17's higher population density, larger size, and position directly to the north of the Station Parcel indicates the need for a neighborhood park within the parcel. This vibrant, active neighborhood park is envisioned as a space for both passive and active recreation through a combination of green space and children's play areas. Located in a steeper area near SW Barnes Road, this park could be highly visible and provide a welcoming edge to the parcel. It could be an energetic, lively space with plentiful vegetation and function as an oasis alongside the heavily trafficked SW Barnes Road. Centrally located within the parcel, and positioned near the Enhanced Sidewalk, this park could be easily accessible to residents from all parcels.



Open Spaces with Pedestrian Pathways: The Vegetated Corridor adjacent to the north side of the parcel contains the Peterkort Woods Loop Trail on the north side of Johnson Creek. This trail could be accessed via an improved sidewalk along SW Valeria View Drive. Several pathways will connect residential development to the Community Trail and parks.

SW Barnes Road Enhanced Sidewalk: The proposed Enhanced Sidewalk along the northern edge of SW Barnes Road can continue the pedestrian and bicycle connection from the western parcels and provide a safe pathway to connect to the sidewalks east of the parcel.



KEY NOTES

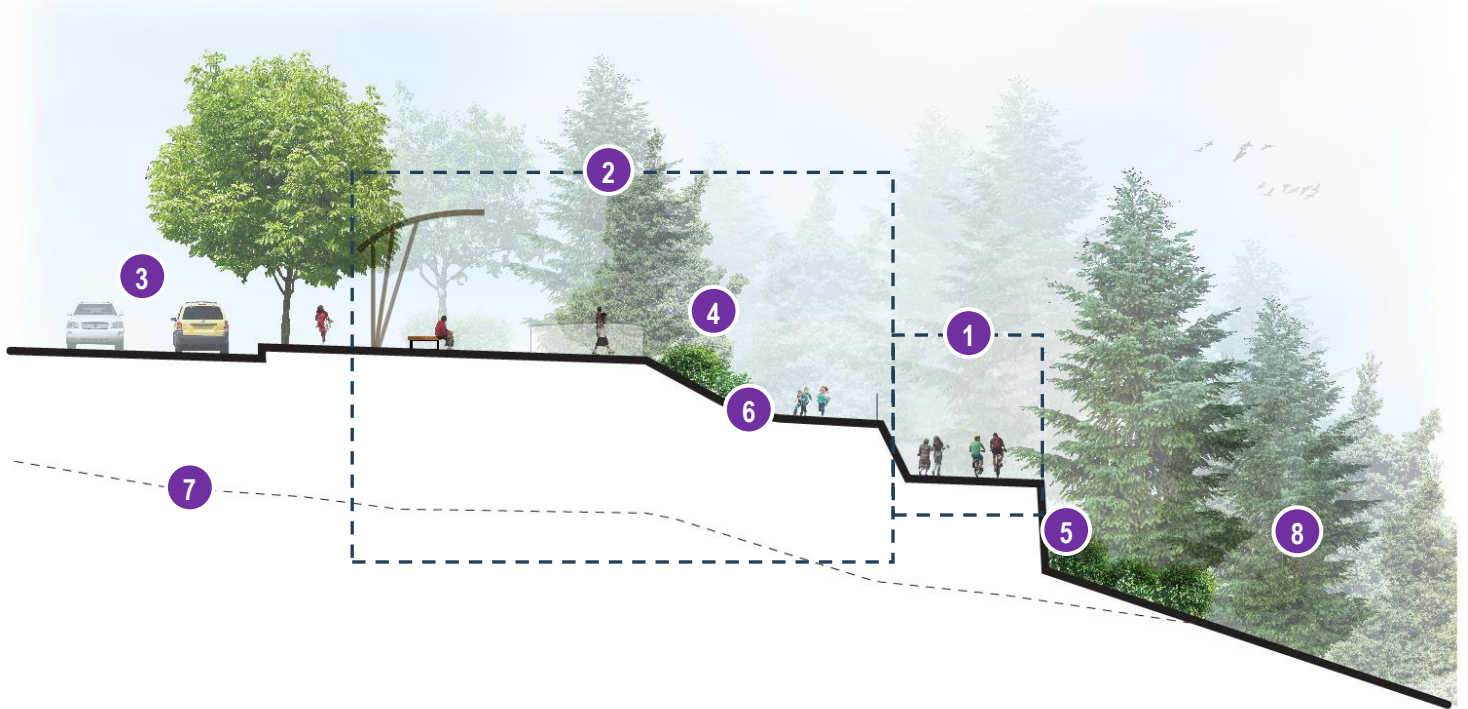
- 1 COMMUNITY TRAIL
- 2 SW BARNES ROAD ENHANCED SIDEWALK
- 3 POTENTIAL PLAY AREA / GATHERING SPACE
- 4 PRIVATE OPEN SPACE
- 5 ROOF DECKS (PRIVATE)
- 6 BICYCLE / PEDESTRIAN CROSSING
- 7 EXISTING VEGETATION
- 8 PETERKORT WOODS LOOP TRAIL
- 9 TO PARCEL 17
- 10 TO NORTH JOHNSON CREEK TRAIL

-  PARK BOUNDARY (APPROXIMATE)
-  SEE SECTION (FOLLOWING)



NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.

Figure 23. Parcel 12 Parks / Open Space Concept Sketch



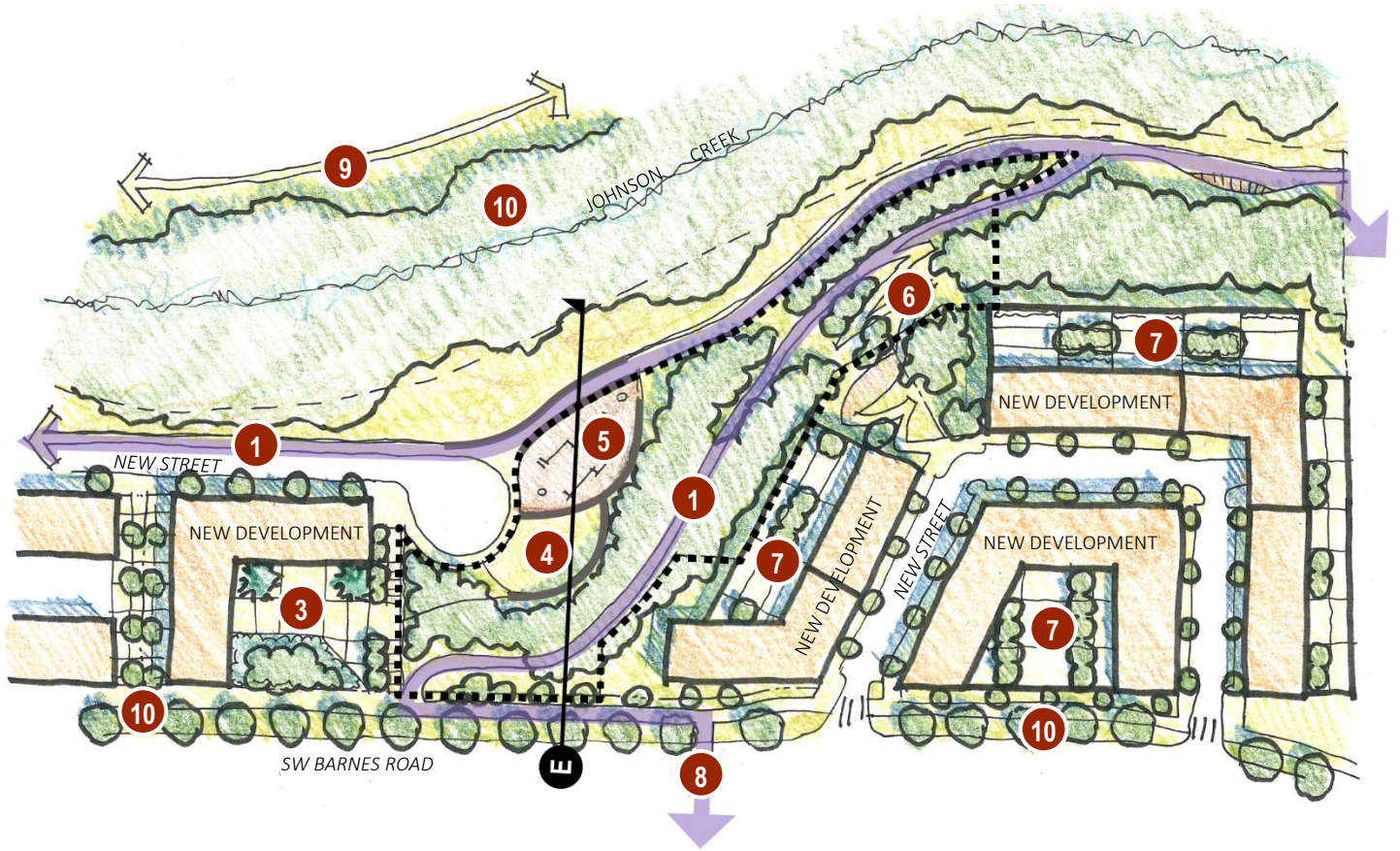
KEY NOTES

- | | | | |
|---|----------------------------|---|---------------------------|
| 1 | COMMUNITY TRAIL | 5 | POTENTIAL RETAINING WALLS |
| 2 | POTENTIAL GATHERING SPACES | 6 | PROPOSED GRADING |
| 3 | PROPOSED NEW STREET | 7 | EXISTING GRADE |
| 4 | PROPOSED PLANTING | 8 | FOREST PRESERVATION |

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations and components to be determined at the time of individual parcel development.

Neighborhood Park sites may be assessed for their suitability as Special Use destination parks during site-level design.

Figure 24. Section D - Parcel 12 Neighborhood Park



KEY NOTES

- | | |
|---|---------------------------------|
| 1 COMMUNITY TRAIL | 6 PARK PATHS |
| 2 SW BARNES ROAD ENHANCED SIDEWALK | 7 ROOF DECKS (PRIVATE) |
| 3 PRIVATE OPEN SPACE | 8 BICYCLE / PEDESTRIAN CROSSING |
| 4 POTENTIAL AMPHITHEATER | 9 PETERKORT WOODS LOOP TRAIL |
| 5 POTENTIAL PLAY AREA / GATHERING SPACE | 10 EXISTING VEGETATION |

 PARK BOUNDARY (APPROXIMATE)

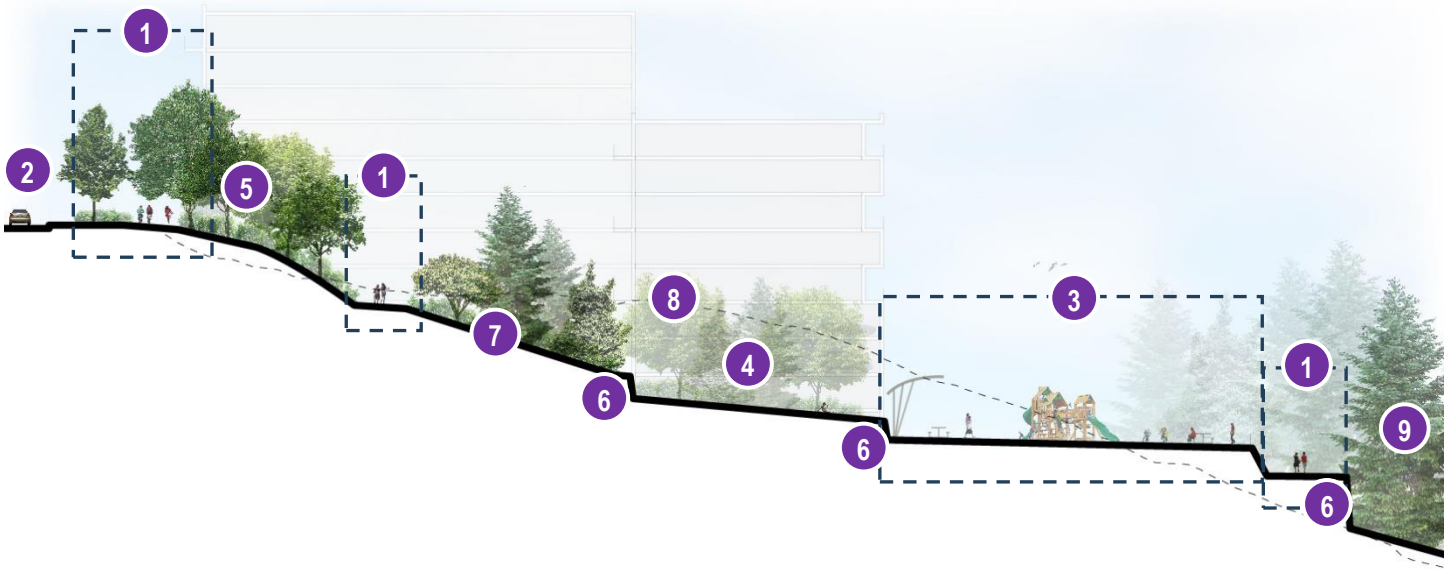
 SEE SECTION (FOLLOWING)

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.

Neighborhood Park sites may be assessed for their suitability as Special Use destination parks during site-level design.



Figure 25. Parcel 17 Parks / Open Space Concept Sketch



KEY NOTES

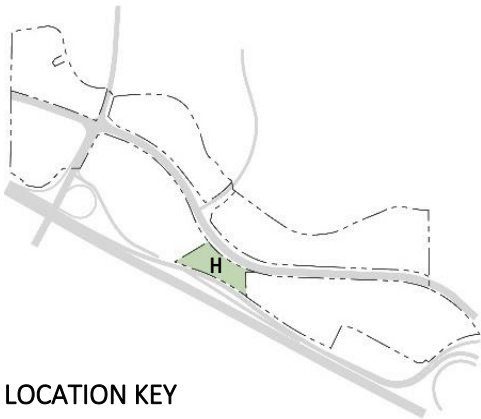
- | | | | |
|---|---------------------------------------|---|---------------------------|
| 1 | COMMUNITY TRAIL | 6 | POTENTIAL RETAINING WALLS |
| 2 | SW BARNES ROAD | 7 | PROPOSED GRADING |
| 3 | POTENTIAL PLAY AREA / GATHERING SPACE | 8 | EXISTING GRADE |
| 4 | POTENTIAL AMPHITHEATER | 9 | FOREST PRESERVATION |
| 5 | PROPOSED SHADE TREES AND PLANTINGS | | |

NOTE: *This exhibit illustrates overall intent but is not definitive. Final facility locations and components to be determined at the time of individual parcel development.*

Neighborhood Park sites may be assessed for their suitability as Special Use destination parks during site-level design.

Figure 26. Section E - Parcel 17 Neighborhood Park

6.4 HILLSIDE PARCEL



LOCATION KEY

Vision

The Hillside Parcel is envisioned as a Private Neighborhood Park with significant preserved vegetation accessible by pathways. Steep slopes are present throughout the parcel, and a Plan Area high point is located within it. Along SW Barnes Road, the parcel could provide a transitional space for pedestrians from Peterkort Towne Square to the Station Parcel.

Private Neighborhood Park: The steep topography and dense vegetation on the parcel are unique, providing an opportunity to preserve the dense tree cover, vegetation, and landform within a passively oriented space. Benefits could include wildlife habitat, and pedestrian paths located throughout the parcel to provide users access to this forested area. Located at the base of the steep slopes on the Hillside Parcel, a gathering space would feel sheltered by topography and vegetation but could also have a distinctly urban feel to integrate with the adjacent development on the Station Parcel.

SW Barnes Road Enhanced Sidewalk:

Pedestrian traffic between the southern parcels could be encouraged through the creation of an improved pedestrian connection along the southern edge of SW Barnes Road. By creating a more heavily vegetated pathway with generous mobility space and seating amenities, pedestrian users could feel safe, comfortable, and welcome despite the high traffic volume along SW Barnes Road. The width of the planting strip alongside this sidewalk could vary depending upon grading constraints, and dense plantings could buffer the roadway and provide year-round visual interest.

Total Area of Parcel = 2.97 acres

Required Parks / Open Space Area = 0.59 acres

Proposed Parks / Open Spaces:

Private Neighborhood Park = 2.43 acres

SW Barnes Road Enhanced Sidewalk = 0.32 acres

Provided Parks / Open Space Area = 2.75 acres

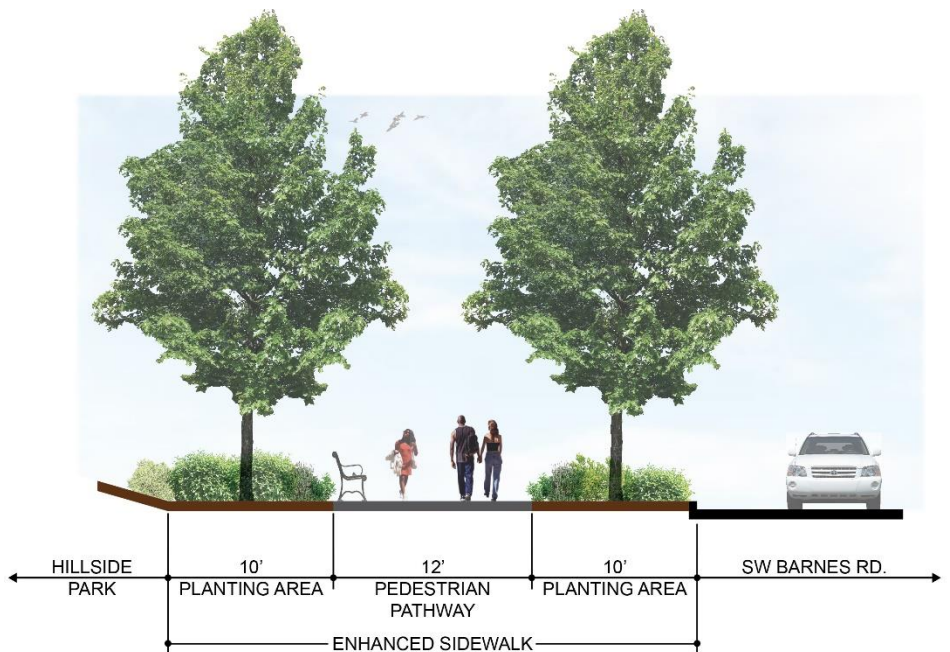


Figure 27. SW Barnes Road Enhanced Sidewalk



KEY NOTES

- | | | | |
|---|---------------------------|----|---------------------------------|
| 1 | TO STATION PARCEL | 6 | EXISTING FOREST VEGETATION |
| 2 | TO PETERKORT TOWNE CENTER | 7 | BICYCLE / PEDESTRIAN CROSSING |
| 3 | ENHANCED SIDEWALK | 8 | UNDERSTORY BOTANICAL PLANTINGS |
| 4 | PARK PATH | 9 | RETAIL SPACE AND DECK (PRIVATE) |
| 5 | GATHERING SPACE | 10 | RETAIL / ACCESS / PARKING |

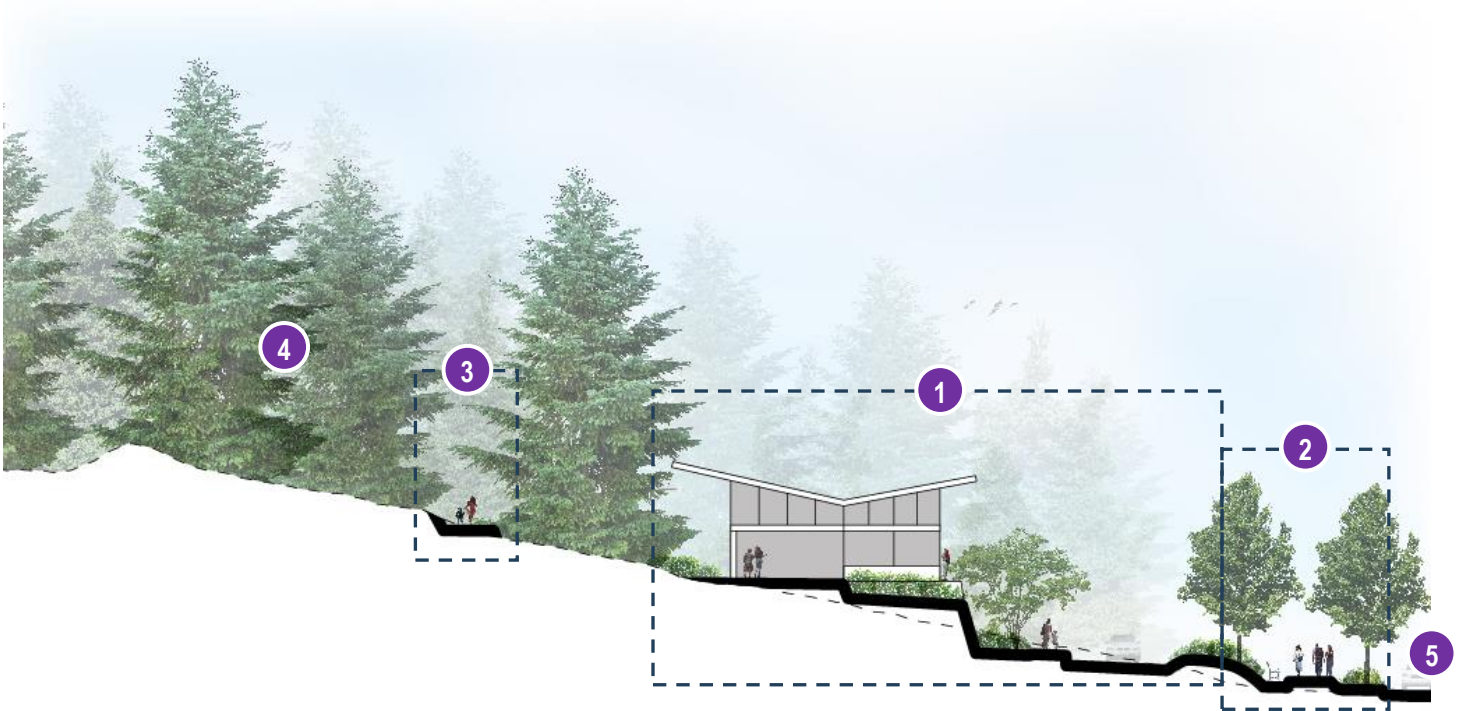
 PARK BOUNDARY (APPROXIMATE)

 SEE SECTION (FOLLOWING)



NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.

Figure 28. Hillside Parcel Park / Open Space Concept Sketch



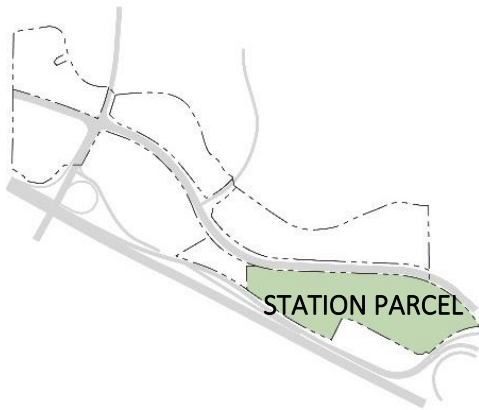
KEY NOTES

- 1 RETAIL / ACCESS / PARKING
- 2 ENHANCED SIDEWALK
- 3 NEW TRAIL
- 4 FOREST PRESERVATION
- 5 SW BARNES RD

NOTE: *This exhibit illustrates overall intent but is not definitive. Final facility locations and components to be determined at the time of individual parcel development.*

Figure 29. Section F - Hillside Parcel Private Neighborhood Park

6.5 STATION PARCEL



Total Area of Parcel = 24.82 acres

Required Parks / Open Space Area = 4.96 acres

Proposed Parks / Open Spaces:

Community Trail = 0.42 acres

Public Neighborhood Park = 2.28 acres

Public Pocket Park = 0.73 acres

Private Plazas = 0.77 acres

Open Space with Pedestrian Pathways = 1.10 acres

SW Barnes Road Enhanced Sidewalk = 2.15 acres

LOCATION KEY

Provided Parks / Open Space Area = 7.43 acres

Vision

The Station Parcel is envisioned to be developed at the highest density within the CPOSCP area. Taller buildings with dense mixed-use development are expected. Few steep slopes are present on the parcel, and Sunset Transit Center is in the southeastern portion of the site. The higher population and building density suggest an opportunity for the creation of one public neighborhood park, one public pocket park, and four private plazas that are lightly vegetated and nestled within the development. These outdoor hubs create a sense of place, provide necessary community interaction, activate the street, and create a neighborhood identity and sense of community for this area. Due to the density of development and the proximity of park spaces to streets, THPRD may assess the need for fencing as a design treatment around play grounds/play areas.

Neighborhood Park: A public neighborhood park could be placed between the main street and Sunset Highway on the west side of the Station Parcel. The location along the main street could encourage pedestrians to explore the area, and it could provide a more secluded experience for park users than the busier Private Plazas. The neighborhood park could contain more plantings than the Private Plazas, and it could serve as a small refuge within this busy urban core. The generous size of the neighborhood park could provide an opportunity to create an open lawn area that could be designed as an off-leash dog park or flexible sports field to serve the residents of the area.

Pocket Park: One public pocket park is proposed adjacent to the Sunset Transit Center. Its location and proximity to the transit center supports its function as a focal gathering place within the eastern station parcel. The park could accommodate a farmer's market and offer features such as plantings, nature play, and gathering areas accessible to residents and the larger community.

Community Trail: The community trail within the Station Parcel serves as a gateway to THPRD's trail system. Its proximity to the transit hub provides a key access point for residents and visitors, offering a seamless connection between public transportation and the broader network of parks and open spaces. It is envisioned that the trail will be enhanced with amenities that cater to the needs of its users such as interpretive signage.

SW Barnes Road Enhanced Sidewalk: The Station Parcel frontage along the south side of SW Barnes Road is envisioned as a street tree-lined landscape buffer and enhanced sidewalk. This frontage could soften the density of Station Parcel development, provide a welcoming edge for both pedestrians and vehicles, and opportunities for passive and active recreation. A limited strategic amount of seating and site furnishings are envisioned. This frontage will be important to promote non-vehicular circulation between the Peterkort Towne Square and the Station Parcel, and a higher level of design and detailing could promote an attractive character and function.

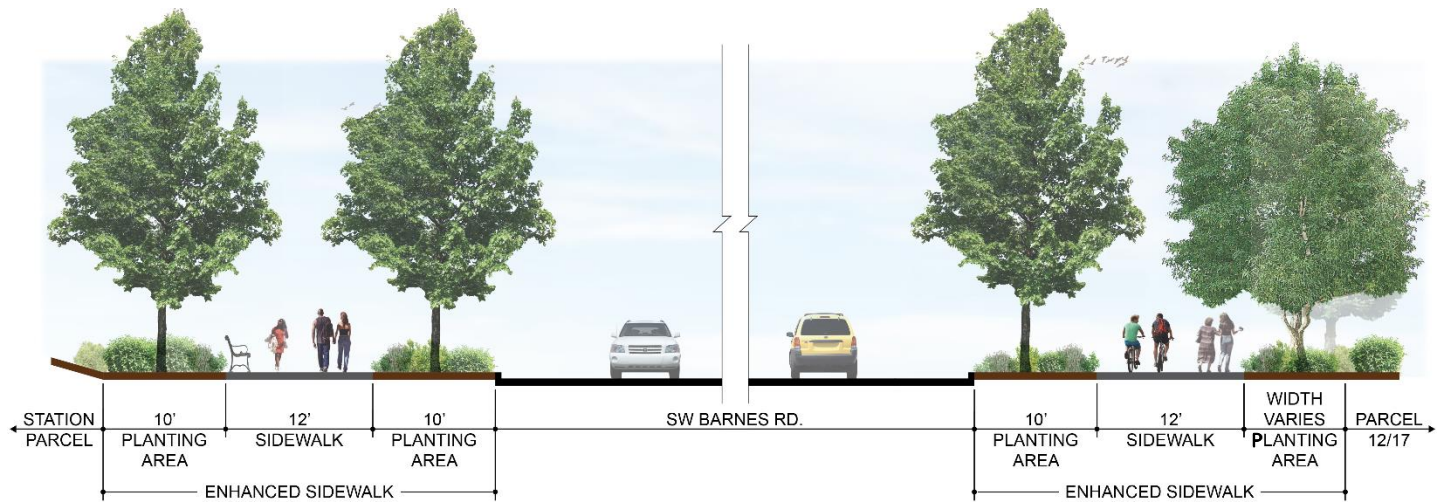


Figure 30. SW Barnes Road at Station Parcel Section

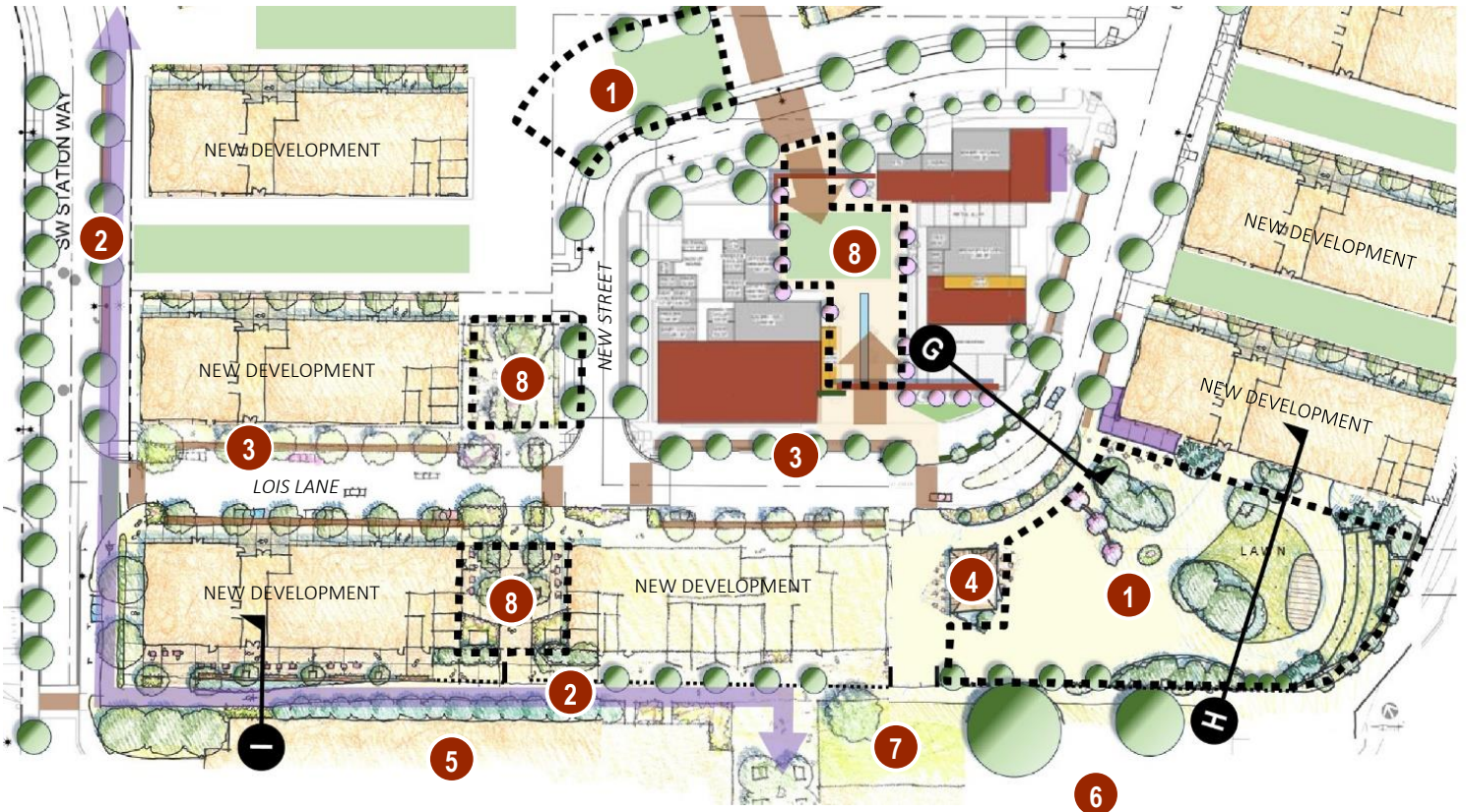
Private Urban Plazas: Private Urban Plazas are envisioned as part of Station Parcel development. The urban plazas could serve to transition public streetscape spaces to semi-private and private outdoor spaces. These flexible spaces could provide multimodal access, tree canopy, informal outdoor recreation, and un-programmed space large enough to accommodate a variety of events - such as block parties or small temporary markets. A combination of hardscape, planting, seating, and shade could create comfortable places in which users enjoy passive outdoor activity. Since these are private spaces, adjacent restaurants could provide outdoor seating and programming, as well. The private urban plazas could take on a corridor-like quality to serve as pedestrian-oriented passages through the urban core and toward the Sunset Transit Center.



Figure 31. Urban Plaza Example





Figure 32. Corridor-like Urban Plaza Example (S. Waterfront, Portland, OR)



KEY NOTES

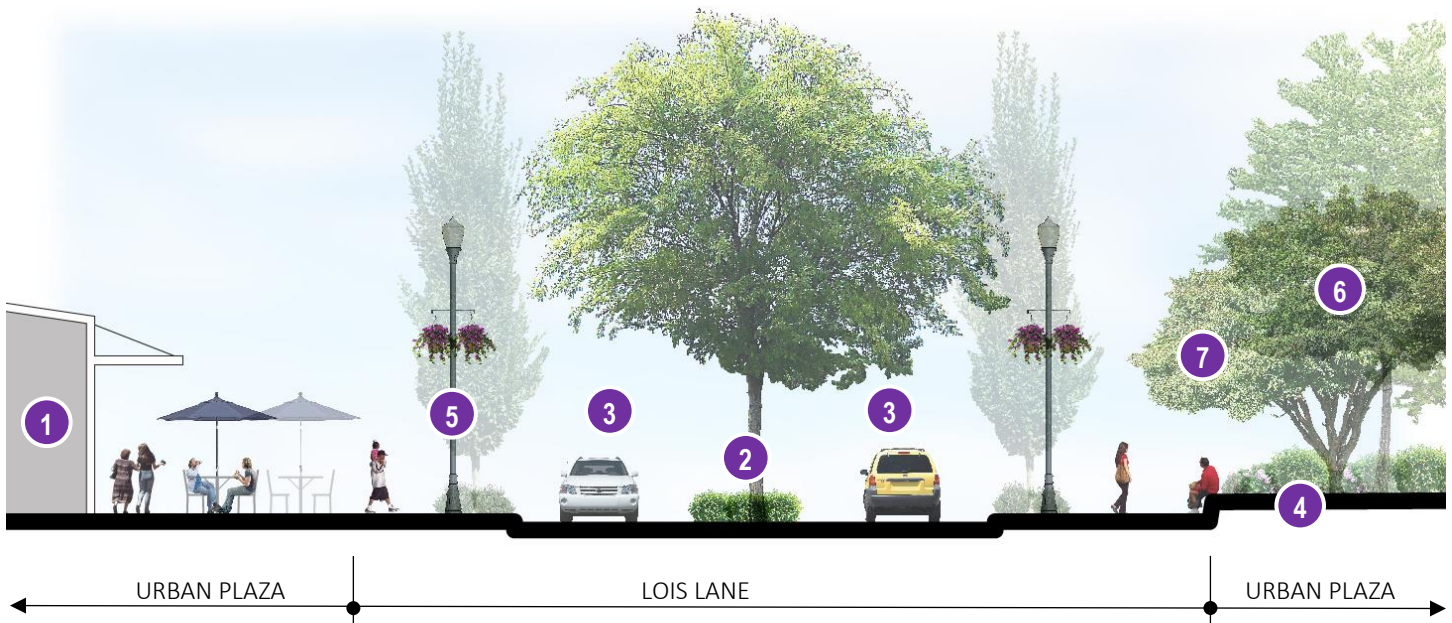
- 1** POCKET PARK
- 2** COMMUNITY TRAIL
- 3** POTENTIAL ON-STREET PARKING
- 4** POTENTIAL RETAIL BUILDING
- 5** EXISTING TRIMET PARKING STRUCTURE
- 6** EXISTING SUNSET TRANSIT CENTER
- 7** EXISTING OPEN SPACE
- 8** URBAN PLAZA

-  PARK BOUNDARY (APPROXIMATE)
-  SEE SECTION (FOLLOWING)

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.



Figure 33. Station Parcel Private Urban Plaza Open Space Concept Sketch



KEY NOTES

- | | |
|------------------------------|------------------------|
| 1 RETAIL AND OUTDOOR DINING | 5 DECORATIVE LIGHTING |
| 2 MEDIAN LANDSCAPING | 6 ORNAMENTAL PLANTINGS |
| 3 TRAVEL LANES | 7 SHADE TREE |
| 4 SEAT WALL / RAISED PLANTER | |

NOTE: *This exhibit illustrates overall intent but is not definitive. Final facility locations and components to be determined at the time of individual parcel development.*

Figure 34. Section G – Station Parcel Urban Plaza and Street Crossing

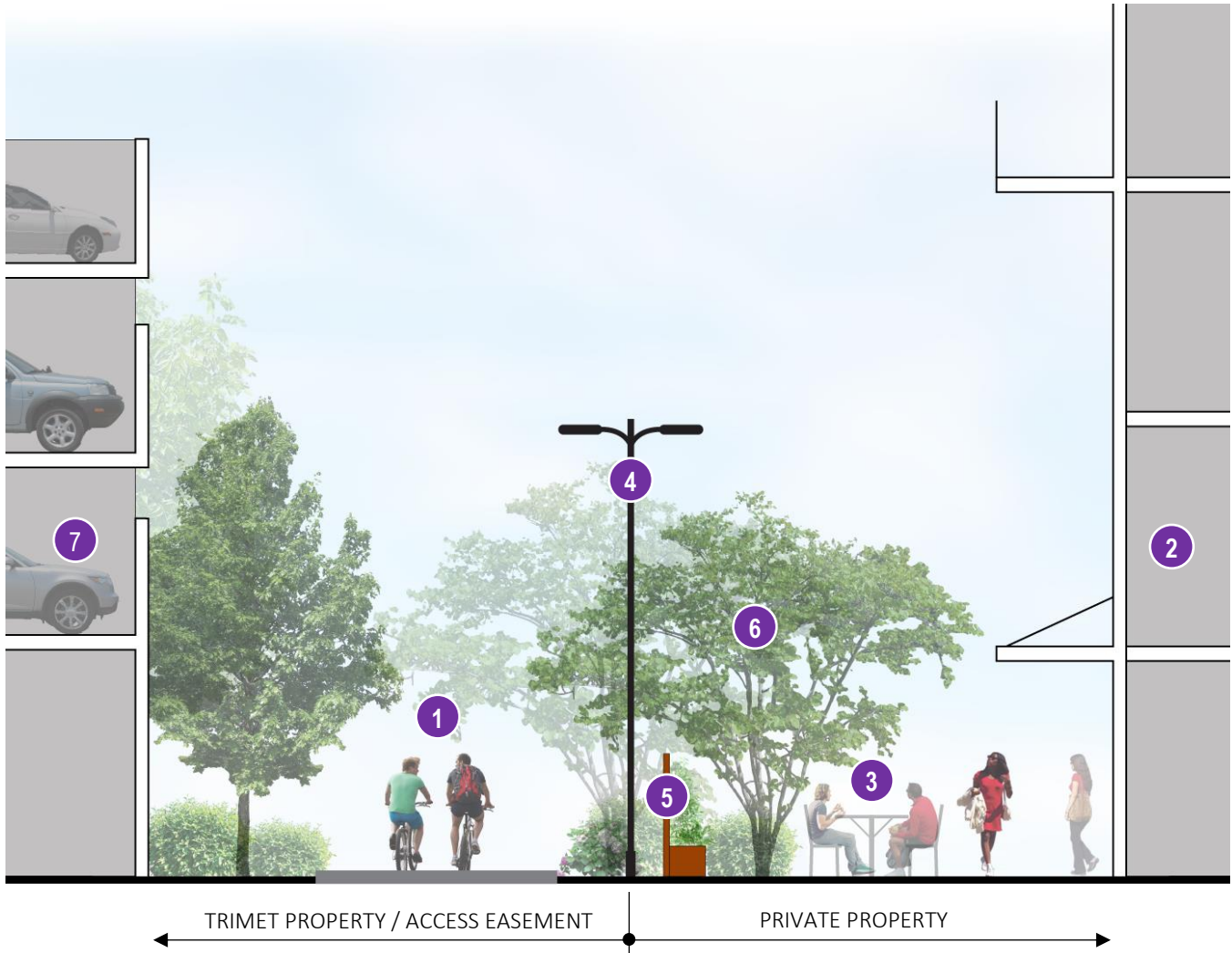


KEY NOTES

- | | |
|---------------------------|------------------------------|
| 1 ORNAMENTAL PLAZA PAVING | 5 SEAT WALL / RAISED PLANTER |
| 2 GROUND FLOOR RETAIL | 6 SHADE TREES |
| 3 FLEXIBLE OUTDOOR SPACE | 7 ORNAMENTAL PLANTINGS |
| 4 DECORATIVE LIGHTING | 8 ORNAMENTAL FENCE |

NOTE: *This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.*

Figure 35. Section H - Station Parcel Pocket Park



KEY NOTES

- | | |
|-----------------------|-------------------------------------|
| 1 COMMUNITY TRAIL | 5 ORNAMENTAL FENCE / SCREEN |
| 2 NEW DEVELOPMENT | 6 SHADE TREES |
| 3 SEATING AREA | 7 EXISTING TRIMET PARKING STRUCTURE |
| 4 DECORATIVE LIGHTING | |

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.

Figure 36. Section I - Station Parcel Community Trail



KEY NOTES

- | | |
|--|--|
| 1 NEIGHBORHOOD PARK | 5 ON-STREET PARKING |
| 2 ENHANCED SIDEWALK | 6 PARKING LOT |
| 3 COMMUNITY TRAIL | 7 PLAZA / SEATING (PRIVATE) |
| 4 EXISTING TRIMET PARKING STRUCTURE | 8 RETAIL AND OUTDOOR DINING (PRIVATE) |

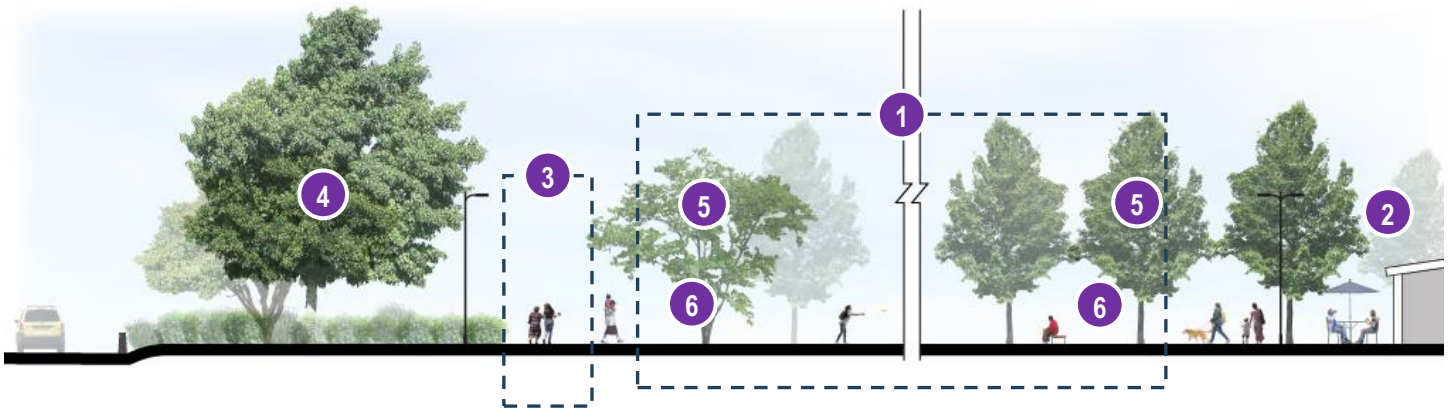
PARK BOUNDARY (APPROXIMATE)

SEE SECTION (FOLLOWING)

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.



Figure 37. Station Parcel Private Neighborhood Park / Open Space Concept Sketch

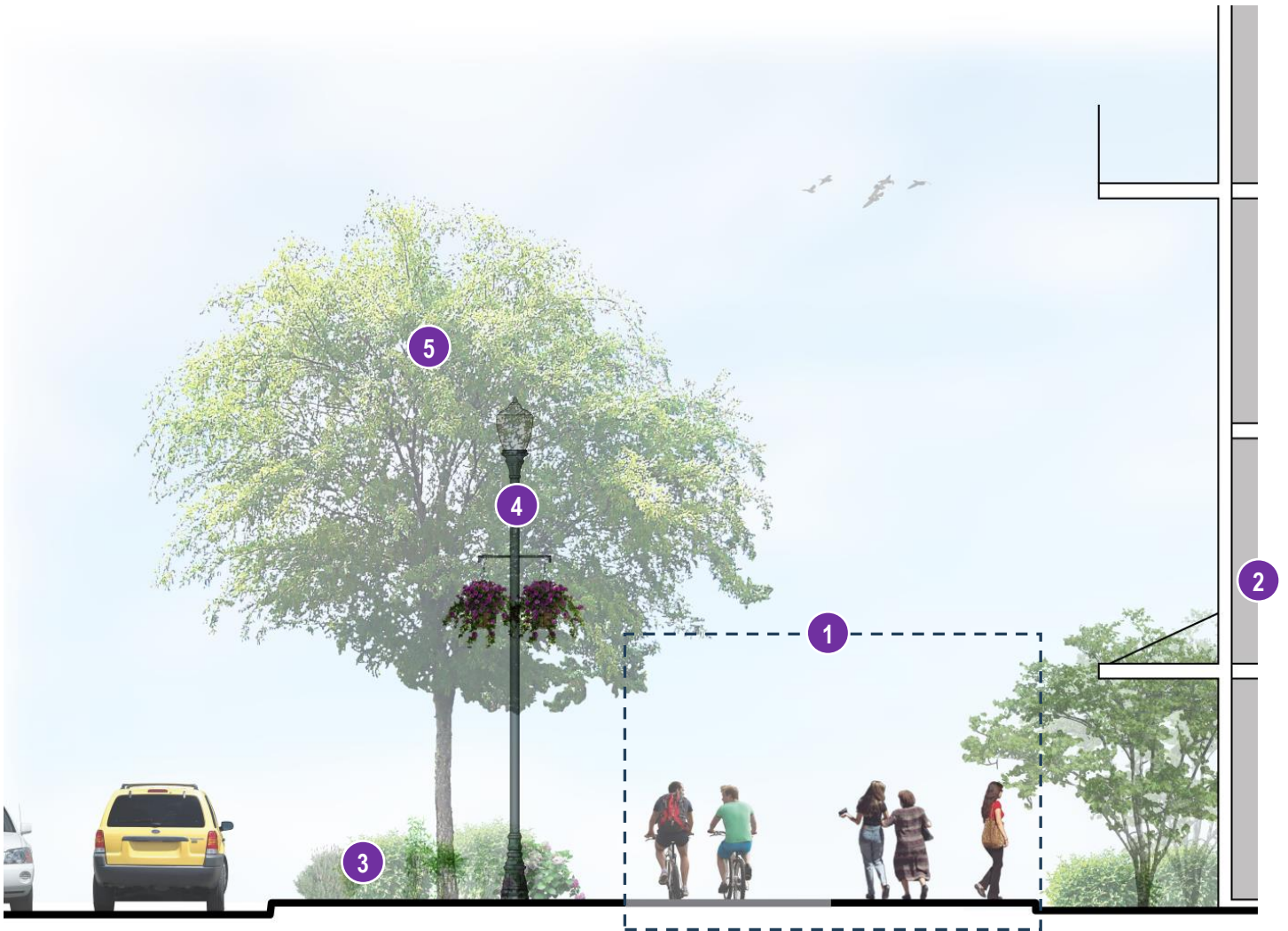


KEY NOTES

- | | |
|------------------------------------|---------------------------------------|
| 1 NEIGHBORHOOD PARK | 4 HIGHWAY BUFFER PLANTING |
| 2 RETAIL AND OUTDOOR DINING | 5 SHADE TREES |
| 3 ENHANCED SIDEWALK | 6 PLANTINGS ARRANGED FOR CPTED |

NOTE: This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.

Figure 38. Section J – Station Parcel Private Neighborhood Park



KEY NOTES

- | | | | |
|---|----------------------------|---|---------------------|
| 1 | COMMUNITY TRAIL & SIDEWALK | 4 | DECORATIVE LIGHTING |
| 2 | NEW DEVELOPMENT | 5 | SHADE TREES |
| 3 | SHRUBS AND GROUNDCOVER | | |

NOTE: *This exhibit illustrates overall intent but is not definitive. Final facility locations, maintenance access, and components to be determined at the time of individual parcel development.*

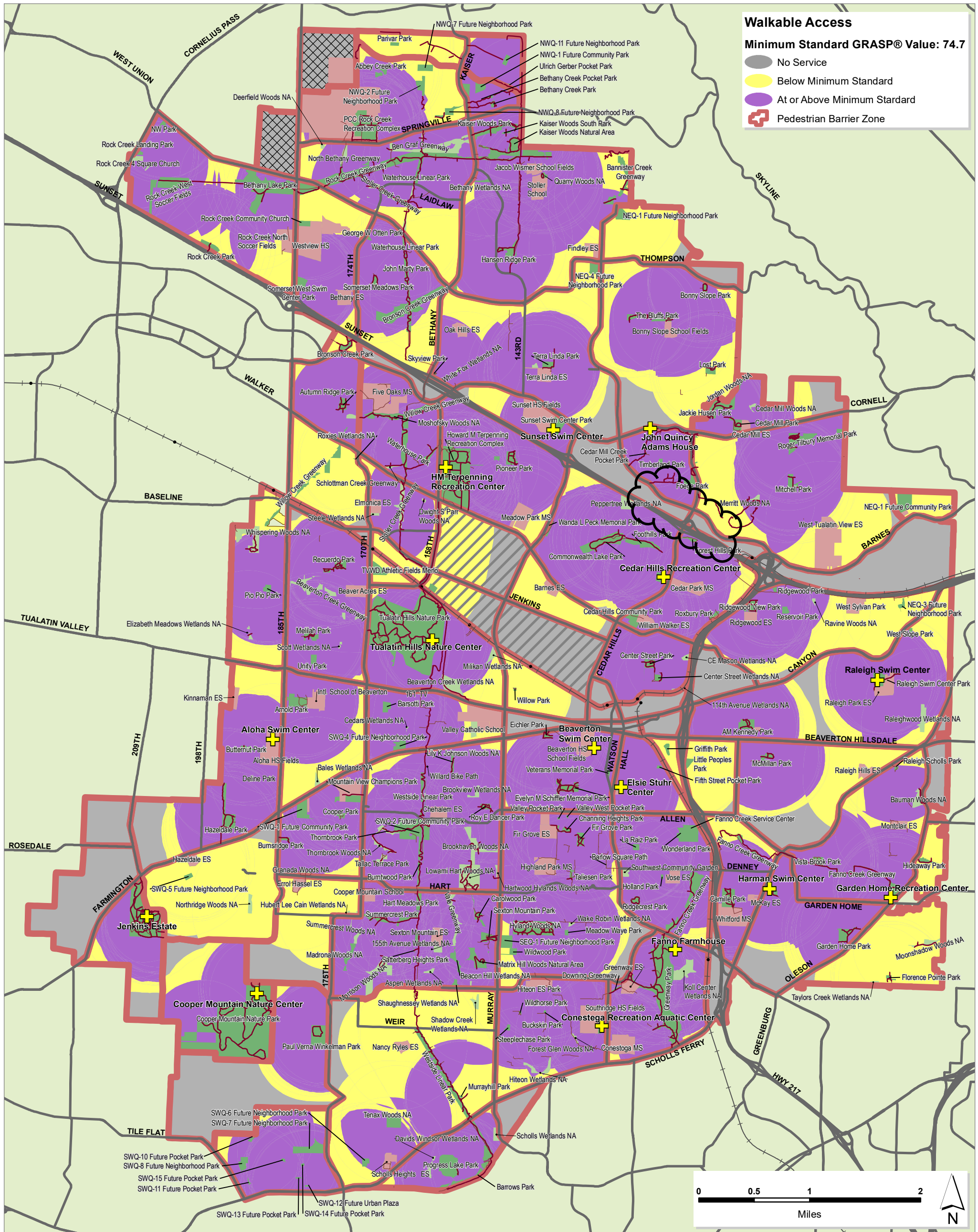
Figure 39. Section K - Station Parcel Community Trail

7 THE WAY FORWARD

The CPOSCP provides a comprehensive vision for how parks, trails, and open spaces within the West Village development can be achieved. As with all concept plans, it is anticipated that THPRD and the developer of West Village will continue to collaborate on the details and final configuration of specific development proposals.

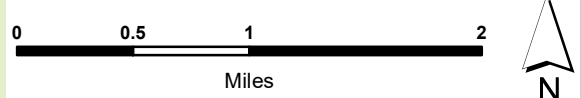
Through sustained dialogue, adaptive planning, and a focus on practicality, West Village looks forward to continuing to work together to build a thriving, dynamic, and sustainable community that prioritizes the health, well-being, and enjoyment of its users. This shared effort will ensure the successful realization of a vibrant and resilient neighborhood that aligns with the goals of the THPRD and the vision of the city's comprehensive plan.

Map H: 2022 Gaps In Walkable Access to All Recreation



Walkable Access
Minimum Standard GRASP® Value: 74.7

- No Service
- Below Minimum Standard
- At or Above Minimum Standard
- Pedestrian Barrier Zone



Legend

- + Indoor Facility
- Trail Within THPRD
- Level of Service Exempt
- Outdoor Recreation Area (Inventory)
- Non-THPRD Trails / On-Street Connections
- Urban Reserve
- Outdoor Recreation Area (Assumed Score)
- Major Road
- THPRD Boundary
- School Partnership
- Lightrail
- Study Area

Map Produced For Tualatin Hills Park & Recreation District. By The GRASP® Team
 This Map is Intended For Planning & Discussion Purposes Only.
 Please Refer To The Project Document For Map Details.
 Legend Elements May Vary Slightly In Size, Color And Transparency From Those Shown On Map.
 GIS Data Sources Include: Tualatin Hills Park & Recreation District, ESRI, GRASP® Team - November 2022
 Copyright © 2022 Tualatin Hills Park & Recreation District - Map Revised



MEMORANDUM

DATE: September 20, 2024
TO: Doug Menke, General Manager
FROM: Aisha Panas, Deputy General Manager
RE **Strategic Plan Annual Report**

Introduction

The 2023 Strategic Plan (SP) consists of a set of goals selected from the district's Comprehensive Plan (CP) to be accomplished between 2023 and 2028. Staff will present an annual report (Attachment 1) on SP-related accomplishments from the 2023-24 fiscal year. The plan has been provided as Attachment 2 to this memo.

Background

A comp plan is a high-level policy document that helps jurisdictions operationalize their community's vision and address complex issues over a longer period, usually 20 years. The board adopted the district's current CP in February 2023.

The SP provides high-level direction to staff and a clear vision to interested parties about where staff will focus over the next five years. Here are some highlights from the annual report:

- Welcoming and Inclusive. Builds community, minimizes or eliminates barriers to participation, expands staff capacity, and forms partnerships with a focus on serving the community.
 - Staff facilitated more than 100 collaborations with community-based organizations and cultural groups.
- Play for Everyone. Reflects all the ways people play and participate in programs and activities.
 - Registration and revenue in the Recreation Services Division have continued to grow and, in some areas, exceeded pre-pandemic numbers this year.
- Accessible and Safe. Represents maintenance of facilities and equipment so the whole community can safely access all that THPRD offers.
 - Staff increased access to parks and amenities through activities ranging from construction of additional permanent restrooms to the planning of new parks in underserved areas.
- Environmental Stewardship. Describes the district's approach to caring for natural areas, trails, and sustainable operations.
 - The district's first Climate Action Plan was completed and staff have begun implementation via participation in a strategic energy management program and collaborated on a regional tree canopy project.
- Diversity, Equity, Inclusion, and Access. Ensures the district is prepared to foster a welcoming and equitable workplace and creates inclusive public planning processes.

- Staff continued to embed DEIA into everyday aspects of internal work including developing an equity strategy, offering staff trainings, and supporting affinity groups.
- Technology and Innovation. Prioritizes using technology to streamline processes and enable the district to better engage the community.
 - An update to THPRD's website and registration systems has started via listening sessions and evaluations.
- Financial Sustainability. Highlights how financial sustainability allows THPRD to continue offering high-quality programs and services.
 - Voters supported the district's operating levy on the May 2024 ballot. Additional modules of the new financial software were implemented.

Action Requested

No formal board action is being requested. Staff are providing information for the board's consideration in preparation for its annual planning retreat.

Tualatin Hills Park & Recreation District

STRATEGIC PLAN ANNUAL REPORT



2023-24 Fiscal Year

Executive Summary

The 2023 Strategic Plan outlines how THPRD will implement the vision laid out in the 2023 Comprehensive Plan (comp plan). This report summarizes work on the comp plan's seven goal areas that occurred during the 2023-24 fiscal year.



Welcoming and Inclusive. Builds community, minimizes or eliminates barriers to participation, expands staff capacity, and forms partnerships with a focus on serving the community.



Play for Everyone. Reflects all the ways people play and participate in programs and activities.



Accessible and Safe. Represents maintenance of facilities and equipment so the whole community can safely access all that THPRD offers.



Environmental Stewardship. Describes the district's approach to caring for natural areas, trails, and sustainable operations.



Diversity, Equity, Inclusion, and Access. Ensures the district is prepared to foster a welcoming and equitable workplace and creates inclusive public planning processes.



Technology and Innovation. Prioritizes using technology to streamline processes and enable the district to better engage the community.

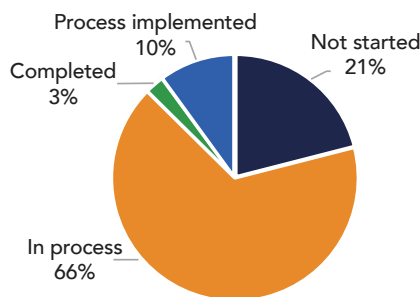


Financial Sustainability. Highlighting financial sustainability allows THPRD to continue offering high-quality programs and services.

Each reporting area shows a combination of narrative updates along with pie charts that show quantitative progress relating to the status of milestones and activities which are classified as:

- **Not started:** Items scheduled for future years or where resources may not yet exist.
- **In progress:** These activities have begun.
- **Complete:** The milestone or activity has been carried out.
- **Process implemented:** Staff have implemented these items which are now ongoing processes or programs.

Below is a pie chart showing the overall status of plan activities.



Status	Totals
Not started	25
In process	79
Completed	3
Process implemented	12

As you will see in the following pages, staff have made notable progress in all focus areas. Strategic plan items are truly a focus of staff's work and I'm excited about what they will achieve and how they will serve our community in the year ahead.

Sincerely,

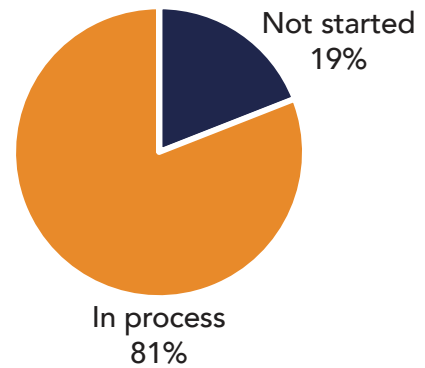
Doug Menke
General Manager



Welcoming and Inclusive

Vision Goal:

Combines a range of ideas centered on building community, expanding the role of THPRD in people’s lives, minimizing or eliminating barriers to participation in THPRD’s services, expanding staff capacity, and building partnerships and community relations.



Summary:

To help the community connect with THPRD resources and sign up for programs, staff have started planning for an updated THPRD website and a new registration system. While closely linked, the timelines and tasks for each effort will remain distinct. Staff continued to offer Centro de Bienvenida as a core districtwide project, with the participation of staff representing the financial aid program, inclusion services, and cultural inclusion.

A major element of the district’s welcoming and inclusive mission is to work with community groups on events and activities. Staff facilitated more than 100 collaborations with community-based organizations and cultural groups. Collaborations included events, gatherings, programming, co-production, cultural events, and access to parks, nature, and sports. Activities such as Kwanzaa, Marhaba, Black & Green Fellowship, Día de los Muertos, Eid, and Culture Day are co-led activities with partners that have become ongoing THPRD and partner events.

Over the next year, staff will initiate a requirements analysis project to identify district and community needs for the website and a registration system. Teams will continue/begin implementing the annual districtwide equity strategy, which will organize and support both ongoing and upcoming diversity, equity, inclusion, access, and social justice initiatives, ensuring they align with the evolving needs of our community.

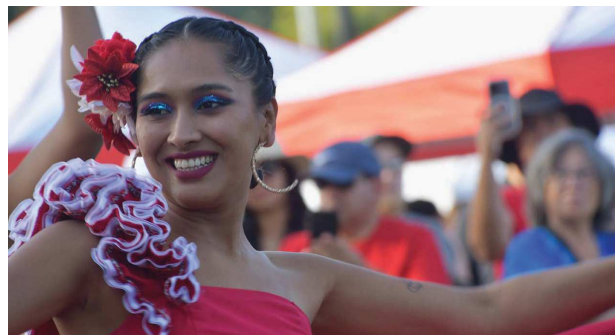
Highlights:

Swim Sessions



Staff offered a series of women-only swim events in co-production between THPRD’s staff and partners: Afghan Support Network, Cool Islam, Lutheran Community Services Northwest, and Arabic House.

Partnerships



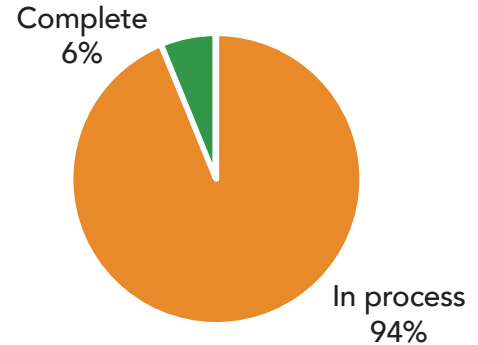
Staff have continued to foster existing partnerships with community-based organizations and cultural partners while actively seeking new collaborations with groups that work with traditionally underrepresented communities.



Play for Everyone

Vision Goal:

Reflects all the ways people (and their pets) want to play, move and interact with THPRD, including participation in classes, activities, exercise, and sports; play in creative parks and playgrounds with imaginative new features throughout the year.



Summary:

The district continued to provide high-quality programs, facilities, and spaces throughout the district. This involved increasing programs offered and growing attendance of programs and activities through the year. Staff also continued looking for partnership opportunities, including cultural groups both looking for space and those needing support in running their programs or events.

Registration and revenue in the Recreation Services Division have continued to grow and in some areas exceeded pre-pandemic numbers this year. Registrations in summer 2024 grew by 18.8% in programs offered and 18% in total registrations over the previous summer. Total revenue from summer registrations exceeded 2019 by 14.4%.

A focus for FY25 will be to solidify districtwide efforts to document and utilize resources for national trending and service assessments. Staff from across the Recreation division have annual goals surrounding strategic plan work. One of these goals is to create methods to regularly evaluate, measure, and improve services. This will allow THPRD to continuously improve program processes and outcomes.

Highlights:

La Raíz Park



La Raíz Park, the first park planned using THPRD's national award-winning inclusive community engagement process, was opened to the public in June 2024. This park provides multiple shade structures, water play, interpretive art, and plenty of desired seating within a historically underserved community.

Fitness in the Parks



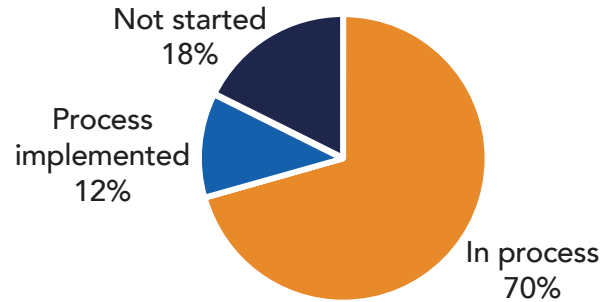
Fitness in the Parks expanded to include Mental Health walks in May for Mental Health Awareness month. This was a FREE four-week series with walks held in parks all over the district.



Accessible and Safe

Vision Goal:

Represents themes related to the overall maintenance of facilities and equipment and the ability of all THPRD residents to access their THPRD amenities safely. It also includes recommendations for ways to make facilities and programming more enjoyable and financially accessible for everyone.



Summary:

A core function of the Maintenance Operations, Facilities, and Nature & Trails workgroups is to keep parks, facilities, trails, and natural areas safe and available to the community, hence a large portion of time and resources are allocated to core maintenance, repairs, and cleaning each year.

Staff continue to increase access to parks and amenities through activities large and small, ranging from installation of ADA-accessible water fountains to the planning of new parks in underserved areas such as the rapidly-developing North Bethany and South Cooper Mountain areas of the district. The district acquired 1.27 acres of new land for parks and purchased the 3.82-acre property where the Elsie Stuhr Center is located to ensure future park and recreation access.

Development of long-term management tools like the Facilities Functional Plan, which will guide capital investment in facilities, has recently begun. This plan will assess many of the district’s recreation, aquatic, and administrative buildings and provide prioritization criteria for making capital investment decisions. This plan is expected to be completed within fiscal year 2025. As part of the update of the district’s Parks Functional Plan, a park amenities standards analysis is also under development. This work will guide the addition, replacement, renovation, or removal of features in existing parks to meet patron needs.

Highlights:

Trail Connections



Staff are actively working to complete a gap in the Westside Trail from Walker Road to Kaiser Road. A consultant was retained to perform a trail alignment study for segments 14 to 18. Several grants have been submitted to fund a bridge over Highway 26.

New Restrooms



Using outside funds, three new permanent ADA-accessible restrooms were recently built and made available to patrons at Greenway, Hazeldale, and Evelyn M. Schiffler parks.

Park Shelter Rentals



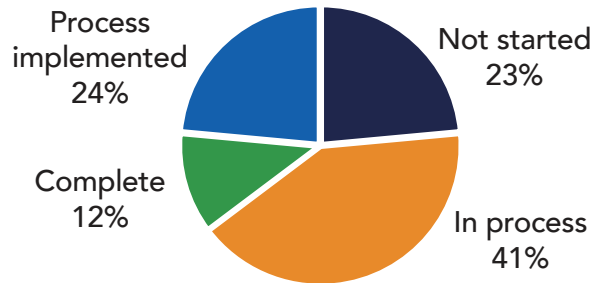
There are 14 rentable shelters and seven parks that have rentable picnic areas. During the last fiscal year there were 884 rentals.



Environmental Stewardship

Vision Goal:

Includes community ideas that envision opportunities for people to be in and enjoy nature. It is also representative of comments on trails - for recreation, travel, interaction with animals, and regional connection - preserving our shared natural spaces and educational opportunities in nature.



Summary:

Nature & Trails staff continued to provide high-quality stewardship of the district’s natural areas. This involved maintaining trails to provide appropriate access while protecting habitat. Staff also continued offering volunteer stewardship opportunities, led service learning activities for middle school students, and partnered with groups such as the Beaverton Black Parent Union to help youth from diverse backgrounds experience the outdoors.

Notably, staff from multiple departments collaborated to complete the district’s first Climate Action Plan. Since approval, staff have upgraded lighting at the Fanno Creek Service Center for increased efficiency and participated in a strategic energy management program for the Elsie Stuhr Center and Harman Pool. Fleet staff have continued to acquire and maintain hybrid and electric vehicles and have reviewed opportunities to increase their use.

A focus for the coming year will be to start on districtwide efforts to reduce utility costs by 10% over the next four years.

Highlights:

Wildfire Management



Staff have continued to conduct wildfire reduction management activities. Following the January 2024 ice storm, staff conducted extensive chipping and tree management to lower the risk of accidental fires. Staff also planted climate-adapted trees to ensure a healthy canopy, provide shade, and enhance habitat for the future.

Vehicle Chargers



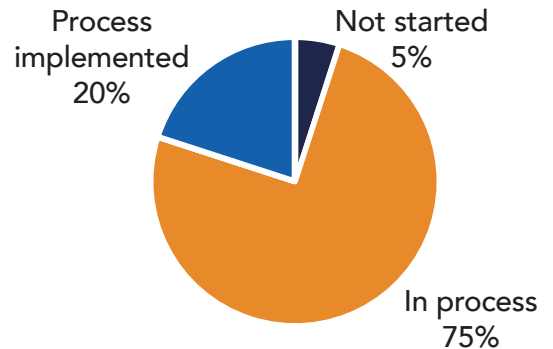
To increase staff electric vehicle capacity, two dual port stations, capable of charging four vehicles were installed at the Fanno Creek Service Center. Staff also created the opportunity to expand to two additional dual port stations, which will provide the ability to charge eight vehicles in the future.



Diversity, Equity, Inclusion, and Access

Vision Goal:

Diversity, Equity, Inclusion, and Access (DEIA) is integral to all district efforts. As a district value, it supports ongoing action and accountability for THPRD’s role in perpetuating systemic racism as part of governmental structures. As a districtwide commitment, it vows to dismantle oppressive systems through intentional practices, create environments that accept and expect diverse experiences, and design ways that embed this value in every aspect of our work.



Summary:

Staff are making progress in embedding DEIA into everyday aspects of internal work. Development of an equity strategy is underway, and staff trainings are an ongoing part of annual trainings offered by Human Resources staff. An online form to request trainings was created. Two affinity groups, Refugee & Immigrant Affinity Group and Somos THPRD and two employee resource groups, Welcoming & Inclusive Committee (WIC) and EPIC/EST, started or were sustained this year. This year also marked the one-year anniversary of the launching of NEOGOV Learn, a training platform that offers customized learning pathways and provides online trainings that staff can fit into their own schedules.

THPRD introduced an expanded benefits package specifically designed for Part-time Benefits-Eligible (PTB) employees. This initiative is a testament to the district’s commitment to enhancing the well-being of its team members, addressing recruitment and retention challenges, and fostering equity across our workforce. In the coming year, staff will continue to ensure robust training and continuing education offerings are available through NEOGOV Learn. There are over 80 trainings currently available.

Highlights:

Staff Training



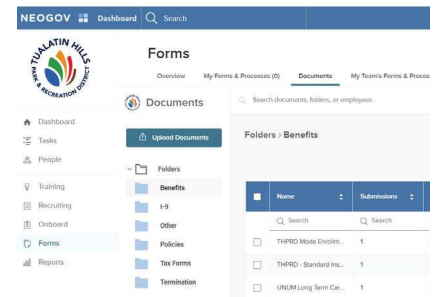
District leadership staff developed and delivered a new supervisory training program called Everyday Leadership to two cohorts of supervisory staff as well as the district’s executive management team. This training opportunity, crafted using the tenets of the Leadership Challenge program, establishes a shared language and provides tools for supervisors to support their teams.

Orientation



In addition to the in-depth New Employee Orientation program delivered quarterly to new staff by the district’s executive management team, Human Resources launched the new THPRD 101, which is held monthly in a hybrid format and functions as a quick-start guide to working at THPRD.

New Benefits



Of the 178 part-time benefit eligible employees, 91 have signed up for at least one benefit. We will continue to make it easier for staff to sign up and make adjustments to their benefits through an online portal.

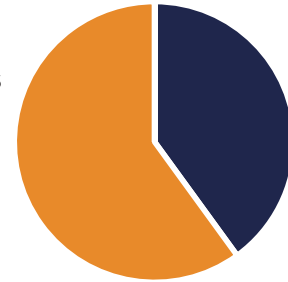


Technology and Innovation

Vision Goal:

The district values and encourages innovation to constantly improve the delivery of services, maintenance, and business processes. We will embrace technology that streamlines processes and enables us to better engage with the community. We will strive to be a leader in parks and recreation.

In process
60%



Not started
40%

Summary:

Although the Strategic Plan didn't show any near-term work items, the Technology and Innovation team has started collaborating to update THPRD's website and registration systems. An inventory of current applications and features in the current website has started and listening sessions with staff and other interested parties is expected in the year ahead. The registration system replacement process will build off of the website update and will start later in the process.

Other recent technology actions include upgrades to cameras and security systems, as well as infrastructure support for programs like geographic information systems (GIS). Staff are actively using GIS to track and inventory the location and condition of park and facility assets.

In the coming year, staff will continue to work on new website development and upgrades to security cameras to allow remote access to view camera footage.

Highlights:

Reservation Software



Court Reserve is now being used by patrons to reserve tennis and pickleball courts. This is a web-based platform that increases flexibility of space reservations, improves customer service, and is more efficient for staff time spent managing courts.

Mobile Data Collection



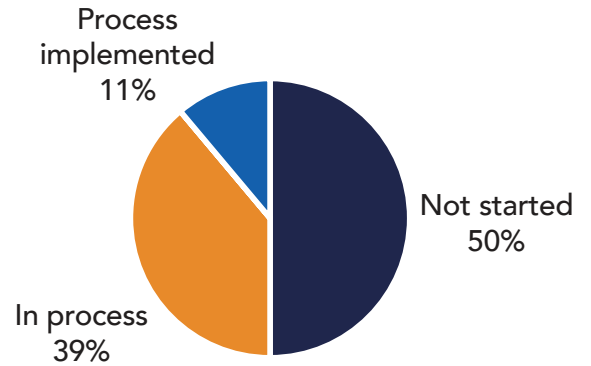
A new mobile app for smart phones was developed in-house and allowed staff to rapidly assess and triage storm-related damage from the January ice storm and sped up the district's recovery efforts from months to just weeks of duration.



Financial Sustainability

Vision Goal:

Financial sustainability ensures the ability to continually offer programs and maintain facilities to the highest standard.



Summary:

Staff implemented many modules of a new financial software across the district in the 2024 fiscal year. This included modules for purchasing, receiving, project tracking, and timesheets. Staff were trained and are showing increasing competency in utilizing the program.

A focus for program and operations staff was to explore new means of revenue. This included the development of a white paper to define and analyze sponsorship opportunities within the district, as well as the formation of a financial futures working group. This group solicited, reviewed, and analyzed nearly 100 ideas to either generate revenue or save funds through program or operational changes.

Next up, staff will complete the implementation of the new financial software across the district. Staff will also implement the sponsorship opportunities program and begin the process of reviewing the district’s costing structure and make recommendations to revise the resource allocation model.

Highlights:

Grant Program



The district’s grants administrator has worked across multiple departments to support operating, capital, and program financing. Staff are now managing 24 grants in various stages of implementation that total \$23,315,074.

Operating Levy



Voters supported the district’s operating levy on the May 2024 ballot. The funding will go to maintain district operations and fill a projected \$16 million dollar shortfall in the district’s annual operating budget.

Tualatin Hills Park & Recreation District

2023 STRATEGIC PLAN



Acknowledgments

Board of Directors

Felicita Monteblanco
President

Barbie Minor
Secretary

Alfredo Moreno
Secretary Pro-Tempore

Heidi Edwards
Director

Tya Ping
Director

General Manager

Doug Menke

Project Sponsor

Aisha Panas, Deputy General Manager

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Bruce Barbarasch

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Technology & Innovation

Lead: Clint Bollinger
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Diversity, Equity, Inclusion & Access

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Play for Everyone

Lead: Emily Kent
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Environmental Stewardship

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Table of Contents

2	Executive Summary
3	District Values and Budget Priorities
	Goals, Objectives, and Focus Areas
4	Welcoming and Inclusive
6	Play for Everyone
8	Accessible and Safe
10	Environmental Stewardship
12	Diversity, Equity, Inclusion, and Access
14	Technology and Innovation
16	Financial Sustainability
18	Measuring What Matters

Executive Summary

The 2023 Strategic Plan outlines how THPRD will implement the vision laid out in the 2023 Comprehensive Plan (comp plan). Based on feedback from the board of directors, the strategic plan describes in the following pages the recommendations, objectives, and action items that the district will tackle over the next five years in each of the comp plan's seven goal areas:

-  **Welcoming and Inclusive.** Builds community, minimizes or eliminates barriers to participation, expands staff capacity, and forms partnerships with a focus on serving the community.
-  **Play for Everyone.** Reflects all the ways people play and participate in programs and activities.
-  **Accessible and Safe.** Represents maintenance of facilities and equipment so the whole community can safely access all that THPRD offers.
-  **Environmental Stewardship.** Describes the district's approach to caring for natural areas, trails, and sustainable operations.
-  **Diversity, Equity, Inclusion, and Access.** Ensures the district is prepared to foster a welcoming and equitable workplace and creates inclusive public planning processes.
-  **Technology and Innovation.** Prioritizes using technology to streamline processes and enable the district to better engage the community.
-  **Financial Sustainability.** Highlight how financial sustainability allows THPRD to continue offering high-quality programs and services.

In the pages that follow, each goal area contains a summary of the goal, followed by milestones for near-term and ongoing recommendations. For each objective area, staff have identified specific action items and guiding principles to focus on for the next five years. Items identified as core activities are essential and able to be accomplished largely with existing resources; stretch activities will require new or redirected resources. Multidisciplinary teams will work across goal areas to carry out complex projects ranging from updating the registration system, to designing programs with a culturally specific lens, to implementing the district's Climate Action Plan. The district's values and budget priorities (see following pages) provided the lens through which the district viewed the ongoing and near-term recommendations identified in the comp plan. The work to bring these recommendations forward into projects with milestones to measure process was guided by the values and budget priorities.

Progress on the efforts identified in the strategic plan will be reported to the board of directors each year in advance of its annual planning meeting to set priorities for the upcoming fiscal year. These reports will show how THPRD changes and grows to meet its mission of providing high-quality park and recreation opportunities that meet the needs of the diverse communities THPRD serves, enhancing healthy and active lifestyles while connecting more people to nature, parks, and programs.

Sincerely,



Doug Menke
General Manager

District Values and Budget Priorities

THPRD Values

Leading with Equity with special attention to Racial Equity

THPRD values all dimensions of equity including ability, age, ethnicity, gender, race, sexual orientation, and other identities. We see it as an essential core value that we prioritize all aspects of equity. A commitment to equity means looking at individuals' needs and understanding that people need different things to achieve equitable outcomes. THPRD recognizes that to achieve meaningful equity we must prioritize investments in activities to reach those most marginalized, therefore we support a comprehensive investment in equitable outcomes for the most impacted people and at this time, due to disparate impacts, a special focus on activities to advance racial equity is an important component of our overall equity strategies.

Environmental Stewardship

THPRD values the environment and demonstrates this through how we acquire, plan for, and maintain lands. Environmental stewardship extends to the way we build and maintain our facilities, and the practices we use to procure goods and services. THPRD is committed to protecting and improving the environment and to hold ourselves accountable to reducing our carbon footprint and addressing climate change. We commit to continuing to be an active ally and leader on environmental education, natural resource protection, and by adopting practices that uphold environmental stewardship, to ensure we pass on a healthy environment to future generations.

Commitment to Community Vision

We are committed to honoring and realizing the community feedback captured through the district's visioning process and see this work as foundational to our ongoing community engagement work. We will integrate the visioning feedback into our planning and operational efforts to honor the four visioning goals to be Welcoming and Inclusive, provide Play for Everyone, to be Accessible and Safe, and to practice Environmental Stewardship. The community vision serves as a beacon to illuminate our ongoing community engagement efforts, infused with a deep commitment to actively engage underserved and historically marginalized voices.

Budget Priorities

Invest in our Employees and Technology. We are committed to attracting and retaining exceptional employees and prioritizing employee professional development, support, and well-being. We must also ensure we are investing in technology to operate more efficiently, stay current, provide staff the tools they need to be effective, and to provide improved customer service to THPRD patrons.

Focus on Strengthening Programming Opportunities. We will continue to focus on strengthening and innovating programming options that have been challenged due to the pandemic, staffing levels, and changes in public participation. As we expand program offerings, we will continue to work to break down barriers and actively welcome historically underserved and marginalized people. We will continue to provide FREE programming and expand our efforts through grant-supported partnerships, community events, and broaden our financial aid services.

Develop Sustainable Operating and Financial Models for the Future. We are committed to ensuring that we can continue to offer programs, facilities, parks, and trails that meet the needs of our community while ensuring that we can sustainably care for and maintain our offerings and spaces in the long term.



Welcoming & Inclusive

Vision Goal:

Combines a range of ideas centered on building community, expanding the role of THPRD in people’s lives, minimizing or eliminating barriers to participation in THPRD’s services, expanding staff capacity, and building partnerships and community relations.

Recommendation	Milestones	Cost*
Update THPRD’s website and registration systems to improve patron experience and agency utilization.	<ol style="list-style-type: none"> 1. Form cross-functional team to determine needs. 2. Develop a request for proposals and select a vendor. 3. Test and implement new systems 	\$\$\$+
Continue to place importance on reflecting our community in our staff, volunteers, and programs, with an emphasis on underrepresented communities.	<ol style="list-style-type: none"> 1. Develop ongoing staff training plan. 2. Develop equity lens toolkit. 3. Develop equity and inclusion plan and evaluation process. 	\$\$

* \$ = free to \$30,000 \$\$ = \$30,000-\$100,000 \$\$\$= \$100,000+



Tianquitzli Cultural Market

Objective 1:

Build community in spaces and ways that are welcoming, inclusive, and belong to everyone

Core activities:

- a. Ensure everyone feels welcome, safe, and included in all THPRD spaces, events, and activities.
- b. Create opportunities for multicultural sharing, education, understanding, and celebration.
- c. Prioritize co-creation with culturally specific groups, organizations, and partners.

Stretch activities:

- d. Make spaces to gather and foster a sense of belonging and social cohesion.
- e. Expand programs and services in targeted ways that increase participation of underserved groups.
- f. Plan events through an equity lens.

Objective 2:

Expand THPRD's role in people's lives

Core activities:

- a. Empower and support communities, partners, and local organizations to access, care for, and use district spaces.
- b. Actively engage with communities to ensure THPRD spaces, services, and programs meet evolving needs.
- c. Use technology to increase access, boost participation, and serve community needs.

Objective 3:

Strengthen partnerships and community relations

Core activities:

- a. Work with partners to cultivate better connections and increase awareness of district resources.

Stretch activities:

- b. Make it easier for culturally specific organizations, community groups, and partners to collaborate with the district and use district facilities.

Objective 4:

Tailor Engagement and Communication Efforts to Targeted Populations

Core activities:

- a. Communicate in different media, multiple languages, and diverse locations to help the community understand opportunities to access parks and nature.
- b. Implement tools that provide information in multiple languages and are accessible to all people.

Stretch activities:

- c. Establish universal goals with tailored, culturally responsive, and inclusive communication strategies.
- d. Create culturally specific communications or public involvement plan to promote and increase participation with targeted demographics.



Takumi Kato drum concert at Garden Home



Play for Everyone

Vision Goal:

Reflects all the ways people (and their pets) want to play, move and interact with THPRD, including participation in classes, activities, exercise, and sports; play in creative parks and playgrounds with imaginative new features throughout the year.

Recommendation	Milestones	Cost*
Assess program service determinants and service assessment processes through an update of the Programs Functional Plan.	<ol style="list-style-type: none"> 1. Form cross-functional team and conduct assessment. 2. Review and update the plan every three to five years. 3. Create process to regularly evaluate, measure, and improve services. 	\$
Use relevant play, nature education, sports, and fitness trends to assess and prioritize developing new programs, classes, and camps.	<ol style="list-style-type: none"> 1. Develop resource list of agencies who report on trends in identified areas. 2. Develop standard for utilizing information about national and local trends in service assessment process. 	\$

* \$ = free to \$30,000 \$\$ = \$30,000-\$100,000 \$\$\$= \$100,000+



Conestoga Recreation & Aquatic Center pool

Objective 1:

Encourage community wellness and health in creative and diverse ways

Core activities:

- a. Promote community social, emotional, and physical health and well-being through varied ways in THPRD spaces, programs, and activities.

Stretch activities:

- b. Provide increased access to free or reduced-priced programming, including fitness offerings in parks.

Objective 2:

Be responsive to evolving community needs and emerging trends

Core activities:

- a. Commit to developing programs and classes to serve evolving community needs.
- b. Research and implement emergent recreational trends and opportunities.

Stretch activities:

- c. Design programs and activities that celebrate diversity through a culturally specific lens.

Objective 3:

Create accessible multiuse spaces and inclusive play options

Core activities:

- a. Create partnerships with and encourage use of district spaces by community groups.
- b. Ensure equitable access to fields and facilities.
- c. Increase the number of shade and rain covers near and over play areas.

Stretch activities:

- d. Create seating near play areas and along trails.

Objective 4:

Continuously improve parks, facilities, and programs

Core activities:

- a. Ensure equitable location of parks and facilities throughout the district, focusing on historically underserved areas.

Stretch activities:

- b. Increase access to water play, especially to underserved communities.



Parivar Park playground



Accessible and Safe

Vision Goal:

Represents themes related to the overall maintenance of facilities and equipment and the ability of all THPRD residents to access their THPRD amenities safely. It also includes recommendations for ways to make facilities and programming more enjoyable and financially accessible for everyone.

Recommendation	Milestones	Cost*
Develop a Facilities Functional Plan that incorporates current and future facility needs to align with capital planning processes.	<ol style="list-style-type: none"> 1. Draft request for proposal and hire consultant to evaluate district facilities. 2. Establish an internal team to review the consultant’s report. 3. Identify priority facilities for future capital investments. 4. Determine which facilities are no longer viable for large-scale capital investments. 	\$\$
Develop a park amenities standards analysis to align physical assets with the capital planning program, account for asset condition, geographic distribution, and community recreation preferences.	<ol style="list-style-type: none"> 1. Create a cross-functional team to identify key infrastructure and evaluation criteria. 2. Inventory and evaluate location and condition information. 3. Develop prioritization criteria and decision-making framework for park amenities. 	\$\$

* \$ = free to \$30,000 \$\$ = \$30,000-\$100,000 \$\$\$= \$100,000+



Welcoming Week - Club de la Tercera Edad

Objective 1:

Keep parks and facilities well-maintained, safe, and welcoming

Core activities:

- a. Adequately fund maintenance of parks and amenities.
- b. Coordinate capital planning and facility development with forecasted needs for maintenance and operational funding and replacement.

Stretch activities:

- c. Use best practices, such as Crime Prevention Through Environmental Design (CPTED), when designing new or updating existing parks and open spaces to create more welcoming places.
- d. Use partnerships to reduce unauthorized camping within, and illegal dumping, vandalism, and graffiti-related damage to district properties.

Objective 2:

Ensure parks, trails, and facilities are easy to find and accessible

Core activities:

- a. Provide seating, including companion seating, in parks and along trails.

Stretch activities:

- b. Ensure off-leash dog areas are equitably dispersed throughout district.
- c. Develop ADA bathroom facilities that balance the user needs and maintenance impacts.

Objective 3:

Create a more connected trails system

Core activities:

- a. Champion developing trails as a mode of active transportation.

Stretch activities:

- b. Prioritize trail development on missing links within existing networks and coordinate with regional active transportation planning efforts.

Objective 4:

Increase access to parks and amenities within walking distance of homes

Core activities:

- a. Determine level of service based on a data-driven analysis.

Stretch activities:

- b. Seek partnerships and funding opportunities for acquisition and development in underrepresented and underserved neighborhoods.



Camille Park covered area



Environmental Stewardship

Vision Goal:

Includes community ideas that envision opportunities for people to be in and enjoy nature. It is also representative of comments on trails - for recreation, travel, interaction with animals, and regional connection - preserving our shared natural spaces and educational opportunities in nature.

Recommendation	Milestones	Cost*
Complete the Climate Action Plan and implement climate resiliency practices.	<ol style="list-style-type: none">1. Seek board approval of plan.2. Create five-year implementation timeline.3. Develop climate adapted tree program.4. Reduce greenhouse gas emissions by 10%.	\$\$\$

* \$ = free to \$30,000 \$\$ = \$30,000-\$100,000 \$\$\$= \$100,000+



Camille Park natural playground

Objective 1:

Preserve and protect natural areas and wildlife corridors

Core activities:

- a. Improve ecological function and biodiversity.
- b. Partner with other agencies and organizations in the preservation and conservation of natural areas.

Stretch activities:

- c. Acquire and conserve natural areas and wildlife corridors.

Objective 2:

Avoid conflicts and minimize impacts in natural areas

Core activities:

- a. Manage natural areas to prioritize native plants and animals.
- b. Maintain existing trails.

Stretch activities:

- c. Design trails and parks to limit ecological impacts and adapt to our changing climate.
- d. Provide trails for different activities, abilities, and uses.

Objective 3:

Be a leader in climate change response by prioritizing sustainability & resiliency in design, operations, and maintenance

Core activities:

- a. Reduce outdoor water use.
- b. Use native or low-impact landscaping practices.

Stretch activities:

- c. Reduce the effect of heat islands by maintaining or increasing tree canopies and landscaping in parks and natural areas.

Objective 4:

Diversify ways and reduce inequities for community members to connect to nature

Core activities:

- a. Use interpretive features to increase understanding of nature and ecological functions.
- b. Partner to provide additional educational opportunities.
- c. Create a variety of experiences for people to directly engage in nature including volunteer programs, internships, classes, and programs.

Stretch activities:

- d. Reduce inequities in access to nature, nature education, and nature programming.



Eichler Park trail



Diversity, Equity, Inclusion, and Access

Vision Goal:

Diversity, Equity, Inclusion, and Access (DEIA) is integral to all district efforts. As a district value, it supports ongoing action and accountability for THPRD’s role in perpetuating systemic racism as part of governmental structures. As a districtwide commitment, it vows to dismantle oppressive systems through intentional practices, create environments that accept and expect diverse experiences, and design ways that embed this value in every aspect of our work.

Recommendation	Milestones	Cost*
Using industry best practices, develop a community-led equity decision-making framework and assess all district processes to ensure the resulting outcomes & resource allocation are compatible with THPRD values.	<ol style="list-style-type: none"> 1. Develop equity lens toolkit. 2. Ongoing staff training. 3. Develop strategic and tactical annual equity focus. 4. Promote participation in employee resource groups (ERGs) and cross-district DEIA committees and activities. 	\$\$
Continue investing in training opportunities for all district staff to further DEIA initiatives that improve THPRD’s workplace environment and enhance engagement with the community.	<ol style="list-style-type: none"> 1. Develop ongoing staff training plan. 2. Deliver baseline training and identify advanced training opportunities. 3. Monitor participation levels and evaluate program offerings annually. 	\$\$

* \$ = free to \$30,000 \$\$ = \$30,000-\$100,000 \$\$\$= \$100,000+



Cool Islam Camp

Objective 1:

Foster an inclusive environment at all levels and in all functions of the district

Core activities:

- a. Plan and create welcoming, inclusive, and universally accessible opportunities, programs and play spaces that address barriers to participation.

Stretch activities:

- b. Engage historically under-represented communities in planning and designing inclusive parks, amenities, and facilities.

Objective 2:

Integrate equity into decision-making

Core activities:

- a. Prioritize equity in acquiring and creating access to natural areas and in acquiring and developing parks.
- b. Align contracting policies to support district's equity goals and values.
- c. Focus engagement efforts and decision making for new parks on underserved communities.
- d. Use demographic analysis and forecasts to determine who a park or amenity will likely serve and target engagement to those populations.

Stretch activities:

- e. Invest in historically underserved communities to reduce health disparities and increase access to open space, natural areas, and recreation activities.

Objective 3:

Create a welcoming and inclusive work environment

Core activities:

- a. Adopt hiring practices to end disparities in recruitment, retention, and workforce development and to diversify the workforce at all levels of the organization.
- b. Implement inclusive hiring practices to hire and retain workforce and volunteers reflective of the community.
- c. Embrace emerging trends to ensure employment offerings keep pace with the employment market, contemporary office culture, and benefit all employees.
- d. Activate a diverse volunteer base that expands staff capacity and fosters interest in parks and recreation careers.

Stretch activities:

- e. Expand culturally responsive and inclusive support for staff.
- f. Create and maintain a supportive culture for all employees through staff engagement in policy and process decisions and through strong labor relations.



Holi event 2022



Technology and Innovation

Vision Goal:

The district values and encourages innovation to constantly improve the delivery of services, maintenance, and business processes. We will embrace technology that streamlines processes and enables us to better engage with the community. We will strive to be a leader in parks and recreation.

As THPRD's technology needs have grown, diversified, and become more complex to administer, staffing should follow suit. We must ensure our technology systems are secure and stay current with evolving best practices as local governments continue to be high targets for cyber intrusions.

The Technology and Innovation team will be collaborating to implement the Welcoming & Inclusive recommendation to update THPRD's website and registration systems. See Welcoming and Inclusive section.



Administration front desk

Objective 1:

Encourage and embrace change that makes the district more efficient, inclusive, safe, and environmentally friendly

Core activities:

- a. Explore and invest in technology, tools, and equipment to keep properties, users, and staff safe.
- b. Use technology to track and manage district assets.
- c. Continue collecting property, facility, and programs inventory data.

Stretch activities:

- d. Invest in technology and tools that support different ways of engaging with THPRD spaces.
- e. Improve and maintain georeferenced property and amenity data.

Objective 2:

Test and adopt innovative ways to serve our community

Core activities:

- a. Use data to inform discussions and decision making and incorporate benchmarks and best practices into implementation actions.
- b. Develop annual program coordinator round table to share industry trends.

Stretch activities:

- c. Implement new registration system.
- d. Create screening process for pilot programs.



Centro de Bienvenida Spring 2022 event



Financial Sustainability

Vision Goal:

Financial sustainability ensures the ability to continually offer programs and maintain facilities to the highest standard.

THPRD staff will carry out this vision by establishing a financial future working group, exploring expanded revenue enhancement opportunities, and diversifying revenue sources. The district will at the same time develop mitigation strategies to ensure that while we increase revenues we are also expanding financial aid and ensuring meaningful access to services for people experiencing financial hardship.

Recommendation	Milestones	Cost*
Develop strategies to assess and monitor existing revenue streams as well as identify and develop future revenue streams to fund comprehensive plan goals and actions.	<ol style="list-style-type: none"> 1. Develop and provide periodic reports on revenue, operations, and services. 2. Update grant strategy annually. 3. Establish cross-functional team to identify, run, and evaluate pilot programs. 4. Identify partnerships for new revenue growth opportunities. 	\$\$
Review and update the district's resource allocation model.	<ol style="list-style-type: none"> 1. Hire consultant to assist in re-evaluating the resource allocation model based on district values. 2. Develop cross-functional team to review costing structure and make recommendations on a revised resource allocation model. 3. Conduct community engagement process to receive input on proposed changes. 4. Update revenue targets and establish reporting method for tracking progress. 	\$\$

* \$ = free to \$30,000 \$\$ = \$30,000-\$100,000 \$\$\$= \$100,000+



Tennis Center camp

Objective 1:

Diversify revenue resources

Core activities:

- Continually update grant strategy to identify and match projects and programs with revenue resources.
- Update the district's public sector service assessment.

Stretch activities:

- Coordinate efforts and capital campaigns with the Tualatin Hills Park Foundation to leverage private donations.

Objective 2:

Financial Stewardship

Core activities:

- Reduce overhead through process automation.
- Consider and provide for long-term costs in all capital improvement projects.

Stretch activities:

- Update the district's Long Term Financial Plan.

Objective 3:

Resource Allocation

Core activities:

- Recoup costs on exclusive use activities.
- Assess resource allocation methodology to ensure alignment with district goals.

Objective 4:

Planning for the Future

Core activities:

- Update departmental Key Performance Indicators (KPIs).

Stretch activities:

- Implement districtwide asset management solution.



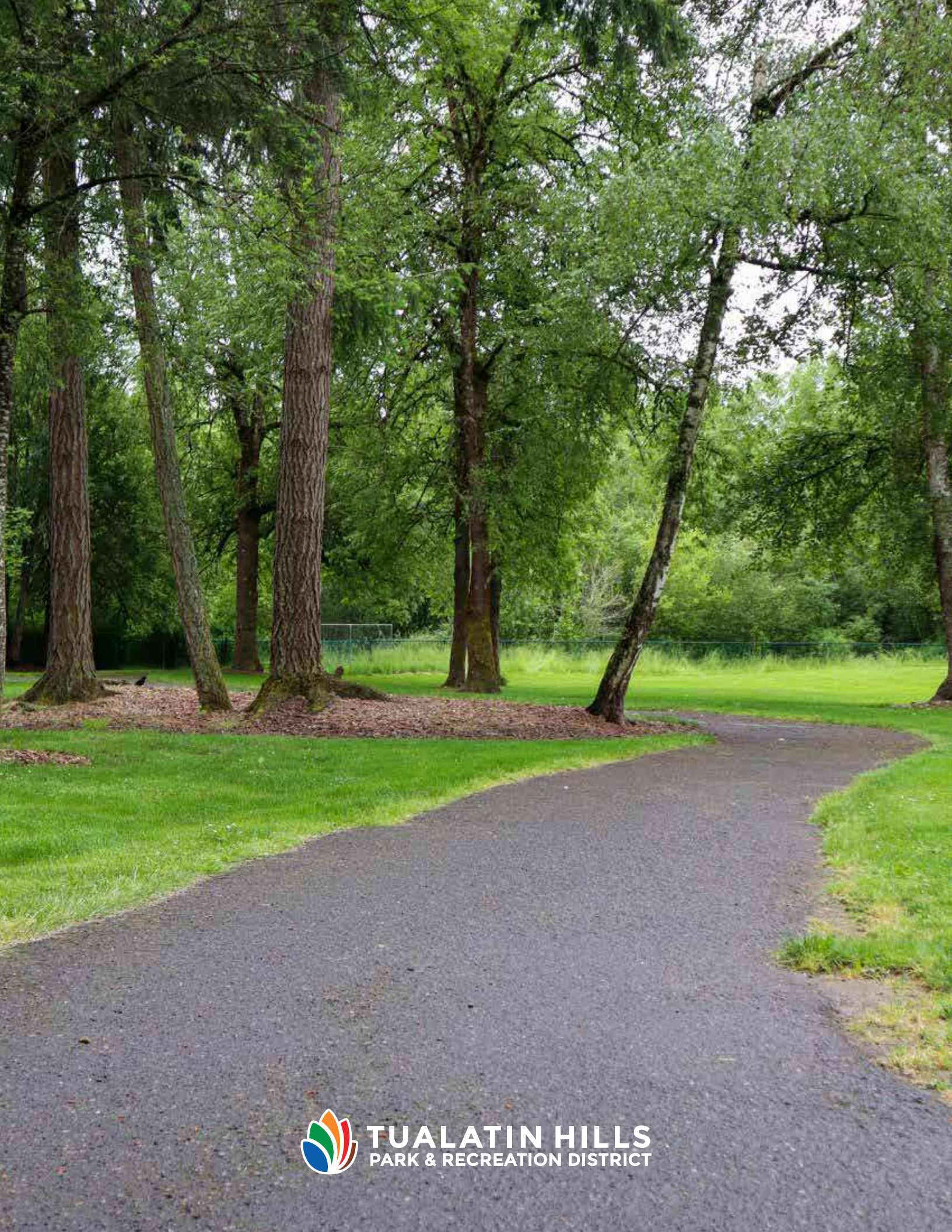
Conestoga Recreation & Aquatic Center waterslide

Measuring What Matters

With seven major goal areas, 21 recommendations, and dozens of guiding principles and action items, there's a lot to be accomplished over the course of the next three to five years. To show how staff have served our community, an annual report will be prepared each fall in advance of planning for the coming fiscal year. Reporting will take several different forms. An annual report will be shared to demonstrate progress on recommendations, which will be described in relation to the milestones listed in this document. Associated final projects or plans will be shared with the board of directors as they are completed. Anecdotes, photos, and short written updates will be used to tell the stories and intent behind the core and stretch activities related to goals and objectives in this plan.



Festival del Sempoashochitl



TUALATIN HILLS
PARK & RECREATION DISTRICT



MEMORANDUM

DATE: September 23, 2024
TO: Board of Directors
FROM: Doug Menke, General Manager
RE: **General Manager's Report**

FY24 Annual Grant Report

Leilani Garcia, grants administrator, will provide an overview of the FY24 Annual Grant Report (attached). In the past fiscal year, grants have helped fund a broad range of projects and programs at the district. Highlights of grant-funded projects include equity-focused youth programming, natural hazard mitigation activities, park improvements, and work towards trail expansion.

Affordable Housing Update

Between July 1, 2023, and June 30, 2024, THPRD's Affordable Housing System Development Charge (SDC) Fee Waiver policy – THPRD Resolution 2020-24 – waived approximately \$576,000 in SDCs for one affordable housing project. This waiver will result in the development of 81 new affordable housing units within the district. Peter Swinton, AICP, urban planner II, will provide an update on affordable housing waivers issued in fiscal year 23-24, and an update on the number of waivers remaining before reaching Resolution 2020-24's SDC fee waiver cap.



Grant Report

July 1, 2023 – June 30, 2024

In the 2023-2024 fiscal year, THPRD saw a \$6.6 million increase in new grant revenue and awaits the results of an additional \$6.9 million in applications submitted before June 30. Staff are now managing 24 grants in various stages of implementation that total \$23,315,074.

While the district saw an increase in grant funds, FY24 was a challenging year for program grants as nearly all funding awarded was for capital projects, with only 3 (13%) of the 24 grants awarded supporting programs. With many needs in the region, local foundations have

reported significant increases in the number of organizations submitting grant applications. In some cases, foundation staff have received upwards of 500 submissions. In all cases, the need for funding outpaces available funding. Not only has competition increased, but some foundations have changed their funding priorities that no longer align with district priorities. Other foundations have either changed their application process to limit the number of applications that can be submitted or, due to financial constraints, have stopped their grant funding program altogether.

FY24 Grants by the Numbers



28
Grants Submitted

\$15,411,892
Total funding requested



14
Grants Awarded
\$6,597,406
Total funding requested

6
Grants Declined
\$925,377
Total request declined

8
Grants Pending Decision
\$7,889,109
Total request pending



11
Completed Grant Projects

8
Program Projects

3
Capital Projects

Equity Focused Programming

Despite the limited opportunities to secure program grant funds, staff managed to direct the funding towards a crucial goal: closing the equity gap for youth services across the district. This funding has had a significant impact, supporting a diverse range of programs from afterschool activities to leadership development and unique park and recreation experiences.



THRIVE at Chehalem - \$50,000

Funded by: National Recreation and Park Association

The National Recreation and Park Association's Out of School (OST) Youth Mentoring Program grant provided funding to support the expansion of THPRD's THRIVE afterschool program housed at the Chehalem Elementary School campus through a partnership with the Beaverton School District. With more than 95% of the student population on the federal Free/Reduced Price Lunch

Program, 15% of students with a diagnosed disability, and 31% English Learners, THPRD saw Chehalem as a high-need area and began to offer the THRIVE program at the school in 2019. Before 2019, students from Chehalem were transported to the Garden Home Recreation Center located over 5 miles away. As a high-need onsite program, THPRD focuses its outreach and

enrolls Chehalem students who are referred by school staff. Since students speak 14 different languages at home, THPRD works with the school and other local community resources to ensure that language assistance is provided to parents and, as much as possible, staff reflects the students enrolled at THRIVE.



THRIVE students enjoying a snack break in the Chehalem Elementary School cafeteria.



Diverse Youth Experiences in Parks & Recreation: Black & Green, Jr. Lifeguard, RISE Programs - \$104,846

Funded by: Oregon Department of Education, Youth Development

The two-year Youth Community Investment, Youth Solutions grant aims to fund programs that serve youth ages 6-24 with risk factors leading to negative educational and workforce outcomes. THPRD was successful in presenting a funding package for a handful of some of our unique youth program offerings that expose youth to diverse hands-on experiences supportive of school, work, and life skills. Originally funded for \$91,295, THPRD received a nearly \$13,000 unsolicited increase after submission of the first quarterly report, bringing the total grant award to \$104,846. The project period for the Youth Solutions grant ends June 30, 2025.

Black & Green

Grant funds helped to support the third year of THPRD's Black & Green Fellowship program. In partnership with the Beaverton Black Parent Union, 15 youth had the opportunity to increase their understanding of the connection between nature and mental health,

offering techniques and tools for self-care and wellness, and facilitating journaling prompts to promote self-reflection and deepen students' connection to themselves, nature, and their community.



Delight, curiosity, and wonder at the discovery of a frog at the Nature Center.

Jr. Lifeguard

THPRD's Jr. Lifeguard Program gives youth as young as 12 years of age, the opportunity to obtain the basic skills and experience necessary to qualify for a staff Lifeguard position at THPRD when they turn 16. Youth with little or no swimming experience are encouraged to participate as they will be given an alternate training track that teaches them to swim. While youth work on completing the Junior Lifeguard Program

they can volunteer as an Interim Aquatic Assistant, helping check in program participants, clean the pool deck and provide office support. Once youth complete the Junior Lifeguard Program, they can begin volunteering with THPRD until age 16 when they are able to apply for a staff Lifeguard position. The first year of funding helped to support 110 youth in the Jr. Lifeguard program.



Jr. Lifeguard in training.

RISE (Realizing Interests through Service Experience)

RISE is a leadership program where youth can develop the necessary leadership and communication skills to join the workforce. Teens are provided an introduction to volunteering with the park district and coached in safety, volunteer expectations, group dynamics, age-appropriate learning,

and more. They gain valuable work experience and earn school community service requirements in a fun and engaging environment. With over 500 youth RISE participants in year one alone, grant funds primarily support operations, supplies & material costs.



RISE Leaders volunteering to support children's activities at Concert in the Park.

Diversity in Capital Projects

Capital projects funded by grants in the 2023-2024 fiscal year were just as equity-focused as programming grants, as they sought to meet the diverse needs of the community served by THPRD.



Tualatin Hills Community Shelter Improvements, Emergency Operations, and Natural Hazard Mitigation - \$946,956

Funded by: Community Project Funding, Transportation Housing and Urban Development – Economic Development Initiative

FY24 marked a significant milestone for THPRD as it received its first Community Project Funding (formerly called Congressional Earmarks) Award; a testament to the support and advocacy of Congresswoman Suzanne Bonamici. This funding, championed by the Congresswoman, will be used to realize the district's key action items included

as part of the Washington County Natural Hazard Mitigation Plan. The impact of this funding is substantial, as it will enable THPRD to install air conditioning at the Cedar Hills Recreation Center and Conestoga Recreation & Aquatic Center gyms, and the tennis courts at the Babette Horenstein Tennis Center. The grant will also provide air filtration system upgrades to six

THPRD facilities, improving air quality and enabling the district to purchase and install technology to maintain communication across sites in the event of a major disaster. Finally, funds will be used to complete solar and seismic evaluations of the THPRD emergency operations center, further enhancing our emergency preparedness.



Congresswoman Suzanne Bonamici presents a check to THPRD for the Community Project Funding request that she championed in Washington DC.



Westside Trail Bridge Design and Engineering - \$1,913,528

Funded by: Metro, Trails Bond

Another major milestone was achieved by THPRD with the award of Metro Trails Bond grant funds to complete the design and engineering phase of the Westside Trail Bridge Pedestrian and Bicycle Bridge, which will cross over US Highway 26. The bridge will complete a crucial link in the

Westside Trail, connecting 25 miles of this regional trail for pedestrians, runners, and cyclists. Its completion will close a gap in the extensive Metro regional trail system spanning the greater Portland metropolitan area.



The grass area pictured above shows the location of the future Westside Trail Pedestrian and Bicycle Bridge.



Commonwealth Lake Park Improvements - \$449,096

Funded by: Oregon Parks and Recreation Department, Land and Water Conservation Fund

After an unsuccessful first try in 2021, THPRD refined its grant application based on the grant review committee feedback, resubmitted it in the next application cycle, and was awarded funds to complete much-needed improvements at the district's popular Commonwealth Lake Park. The project replaces a weir, pedestrian bridge, and 50 feet of asphalt pathway, in addition to installing an Americans with Disability Act compliant parking space. As a local destination,

Commonwealth Lake Park offers a variety of amenities for individuals and families. Beyond the traditional playground, open field, and picnic areas, the park allows visitors to engage in recreational fishing and observing wildlife, including the resident beavers in the adjacent wetland area. Commonwealth Lake Park is a nature oasis in a highly developed suburban core that helps preserve public access to wildlife and nature viewing.



View from across the lake of the project area that includes the weir, pedestrian bridge and pathway improvements on each end of the bridge.

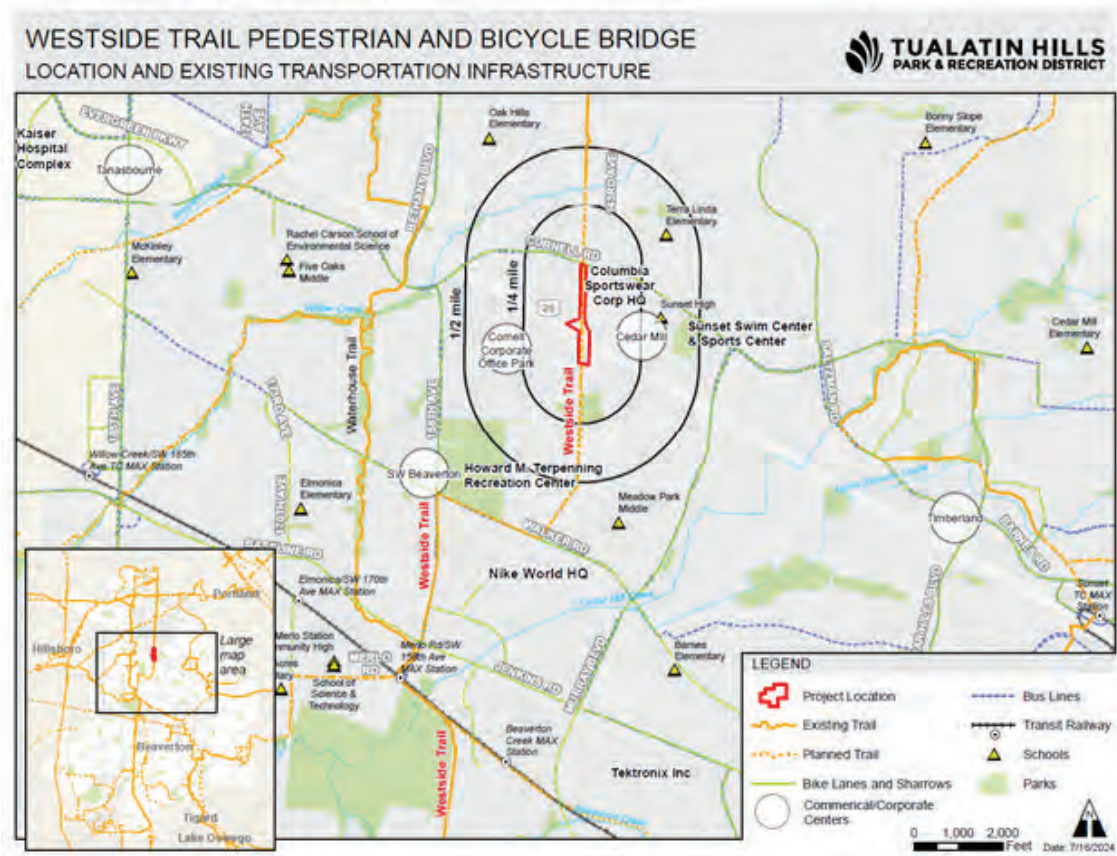
On the Horizon

Since 2020, THPRD has been working towards completing a crucial link of the Westside Trail that crosses over US Highway 26, making the vision of a continuous north-south pedestrian corridor a reality. With this year's funding by Metro and Washington County's Major Streets Transportation Improvement Program to complete the design and engineering phase of the Westside Trail Pedestrian

and Bicycle Bridge, THPRD is well underway to see that vision come to fruition.

The district has already begun implementing its plan to pursue grants over the next year to fund the estimated \$34 million in construction costs to complete the bridge. The funding plan includes, but is not limited to, the following grants.

- Active Transportation Infrastructure Investment Program (ATIIP) – Grant application submitted
- Oregon Community Paths – Grant production in progress
- Regional Flexible Funding Allocation – Grant production in progress
- RAISE (Rebuilding American Infrastructure with Sustainability and Equity) – Planned grant
- Congressional Community Project Funding – Planned grant



Project map of the Westside Trail Pedestrian and Bicycle Bridge that includes location and existing transportation infrastructure

Thank You

for supporting our mission to provide high-quality park and recreation facilities, programs, services, and natural areas that meet the needs of the diverse communities served

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